

LINEAR PROGRAMMING

[V. CH2]: THE SIMPLEX METHOD

Phillip Keldenich Ahmad Moradi

Department of Computer Science
Algorithms Department
TU Braunschweig

November 7, 2022

SOME EXAMPLES FIRST

THE SIMPLEX ALGORITHM

INITIALIZATION/INFEASIBILITY

UNBOUNDEDNESS

GEOMETRY

SIMPLEX ALGORITHM

In this chapter, we are going to learn a *method to solve* general linear programs. The method, called *Simplex algorithm*, will be developed for a general linear program (LP) in *standard form*.

SIMPLEX ALGORITHM

In this chapter, we are going to learn a *method to solve* general linear programs. The method, called *Simplex algorithm*, will be developed for a general linear program (LP) in *standard form*.

Consider a simple example:

EXAMPLE

$$\begin{array}{llll}
 \max_x & 5x_1 + & 4x_2 + & 3x_3 \\
 \text{s.t.} & 2x_1 + & 3x_2 + & x_3 \leq 5 \\
 & 4x_1 + & x_2 + & 2x_3 \leq 11 \\
 & 3x_1 + & 4x_2 + & 2x_3 \leq 8 \\
 & x_1, & x_2, & x_3 \geq 0
 \end{array}$$

EQUALITIES AND SLACKS

Start by adding the so-called slack variables and convert *inequality* constraints to *equality* ones.

For each of the less-than inequalities: **Introduce a slack variable that represents the difference between the right-hand side and the left-hand side.**

↪ Introducing slack variable w_1

$$2x_1 + 3x_2 + x_3 \leq 5 \iff w_1 = 5 - 2x_1 - 3x_2 - x_3, \quad w_1 \geq 0$$

↪ Introducing w_2

$$4x_1 + x_2 + 2x_3 \leq 11 \iff w_2 = 11 - 4x_1 - x_2 - 2x_3, \quad w_2 \geq 0$$

↪ Introducing w_3

$$3x_1 + 4x_2 + 2x_3 \leq 8 \iff w_3 = 8 - 3x_1 - 4x_2 - 2x_3, \quad w_3 \geq 0$$

EQUALITIES AND SLACKS

We get the following *equivalent* LP

$$\begin{aligned}
 \max_x \quad \zeta &= && 5x_1 + & 4x_2 + & 3x_3 \\
 \text{s.t.} \quad w_1 &= & 5 - & 2x_1 - & 3x_2 - & x_3 \\
 & w_2 = & 11 - & 4x_1 - & x_2 - & 2x_3 \\
 & w_3 = & 8 - & 3x_1 - & 4x_2 - & 2x_3 \\
 & & & x_1, x_2, x_3, w_1, w_2, w_3 \geq 0
 \end{aligned}$$

The simplex method is an *iterative process* in which:

↪ we start with a less-than-optimal solution $(\dot{x}_1, \dot{x}_2, \dots, \dot{w}_3)$ that satisfies the *equations* and *non-negativities* and then

EQUALITIES AND SLACKS

We get the following *equivalent* LP

$$\begin{aligned}
 \max_x \quad \zeta &= && 5x_1 + & 4x_2 + & 3x_3 \\
 \text{s.t.} \quad w_1 &= & 5 - & 2x_1 - & 3x_2 - & x_3 \\
 & w_2 = & 11 - & 4x_1 - & x_2 - & 2x_3 \\
 & w_3 = & 8 - & 3x_1 - & 4x_2 - & 2x_3 \\
 & & & x_1, x_2, x_3, w_1, w_2, w_3 \geq 0
 \end{aligned}$$

The simplex method is an *iterative process* in which:

- ↪ we start with a less-than-optimal solution $(\hat{x}_1, \hat{x}_2, \dots, \hat{w}_3)$ that satisfies the *equations* and *non-negativities* and then
- ↪ we look for a new solution $(\bar{x}_1, \bar{x}_2, \dots, \bar{w}_3)$, which is better in the sense that it has a *larger* objective function value:

$$5\bar{x}_1 + 4\bar{x}_2 + 3\bar{x}_3 > 5\hat{x}_1 + 4\hat{x}_2 + 3\hat{x}_3$$

EQUALITIES AND SLACKS

We get the following *equivalent* LP

$$\begin{aligned}
 \max_x \quad \zeta &= && 5x_1 + & 4x_2 + & 3x_3 \\
 \text{s.t.} \quad w_1 &= & 5 - & 2x_1 - & 3x_2 - & x_3 \\
 & w_2 = & 11 - & 4x_1 - & x_2 - & 2x_3 \\
 & w_3 = & 8 - & 3x_1 - & 4x_2 - & 2x_3 \\
 & & & x_1, x_2, x_3, w_1, w_2, w_3 \geq 0
 \end{aligned}$$

The simplex method is an *iterative process* in which:

- ↪ we start with a less-than-optimal solution $(\hat{x}_1, \hat{x}_2, \dots, \hat{w}_3)$ that satisfies the *equations* and *non-negativities* and then
- ↪ we look for a new solution $(\bar{x}_1, \bar{x}_2, \dots, \bar{w}_3)$, which is better in the sense that it has a *larger* objective function value:

$$5\bar{x}_1 + 4\bar{x}_2 + 3\bar{x}_3 > 5\hat{x}_1 + 4\hat{x}_2 + 3\hat{x}_3$$

- ↪ We continue this process until we arrive at a solution that *cannot be improved*.

EQUALITIES AND SLACKS

We get the following *equivalent* LP

$$\begin{aligned}
 \max_x \quad \zeta &= && 5x_1 + & 4x_2 + & 3x_3 \\
 \text{s.t.} \quad w_1 &= & 5 - & 2x_1 - & 3x_2 - & x_3 \\
 & w_2 = & 11 - & 4x_1 - & x_2 - & 2x_3 \\
 & w_3 = & 8 - & 3x_1 - & 4x_2 - & 2x_3 \\
 & & & x_1, x_2, x_3, w_1, w_2, w_3 \geq 0
 \end{aligned}$$

The simplex method is an *iterative process* in which:

- ↪ we start with a less-than-optimal solution $(\hat{x}_1, \hat{x}_2, \dots, \hat{w}_3)$ that satisfies the *equations* and *non-negativities* and then
- ↪ we look for a new solution $(\bar{x}_1, \bar{x}_2, \dots, \bar{w}_3)$, which is better in the sense that it has a *larger* objective function value:

$$5\bar{x}_1 + 4\bar{x}_2 + 3\bar{x}_3 > 5\hat{x}_1 + 4\hat{x}_2 + 3\hat{x}_3$$

- ↪ We continue this process until we arrive at a solution that *cannot be improved*.

This final solution is then an *optimal* solution.

INITIAL SOLUTION

Consider our example problem.

$$w_1 = 5 - 2x_1 - 3x_2 - x_3$$

$$w_2 = 11 - 4x_1 - x_2 - 2x_3$$

$$w_3 = 8 - 3x_1 - 4x_2 - 2x_3$$

To start the iterative process, we need an *initial feasible solution*.

INITIAL SOLUTION

Consider our example problem.

$$w_1 = 5 - 2x_1 - 3x_2 - x_3$$

$$w_2 = 11 - 4x_1 - x_2 - 2x_3$$

$$w_3 = 8 - 3x_1 - 4x_2 - 2x_3$$

To start the iterative process, we need an *initial feasible solution*.

Simply set all the *original* variables to zero:

$$x_1 = 0, \quad x_2 = 0, \quad x_3 = 0.$$

Now, use the equations to determine the slack variables:

$$w_1 = 5, \quad w_2 = 11, \quad w_3 = 8.$$

INITIAL SOLUTION

Consider our example problem.

$$\begin{aligned} w_1 &= 5 - 2x_1 - 3x_2 - x_3 \\ w_2 &= 11 - 4x_1 - x_2 - 2x_3 \\ w_3 &= 8 - 3x_1 - 4x_2 - 2x_3 \end{aligned}$$

To start the iterative process, we need an *initial feasible solution*.

Simply set all the *original* variables to zero:

$$x_1 = 0, \quad x_2 = 0, \quad x_3 = 0.$$

Now, use the equations to determine the slack variables:

$$w_1 = 5, \quad w_2 = 11, \quad w_3 = 8.$$

Luckily, we found a *feasible* solution:

$$(\dot{x}_1, \dot{x}_2, \dot{x}_3, \dot{w}_1, \dot{w}_2, \dot{w}_3) = (0, 0, 0, 5, 11, 8)$$

with objective function value $\zeta = 0$.

SOLUTION IMPROVEMENT

We now ask whether this solution can be improved.

$$\begin{aligned}
 \max_x \quad \zeta &= 0 + 5x_1 + 4x_2 + 3x_3 \\
 \text{s.t.} \quad w_1 &= 5 - 2x_1 - 3x_2 - x_3 \\
 w_2 &= 11 - 4x_1 - x_2 - 2x_3 \\
 w_3 &= 8 - 3x_1 - 4x_2 - 2x_3 \\
 x_1, x_2, x_3, w_1, w_2, w_3 &\geq 0
 \end{aligned}$$

SOLUTION IMPROVEMENT

We now ask whether this solution can be improved.

$$\begin{aligned}
 \max_x \quad \zeta &= 0 + 5x_1 + 4x_2 + 3x_3 \\
 \text{s.t.} \quad w_1 &= 5 - 2x_1 - 3x_2 - x_3 \\
 w_2 &= 11 - 4x_1 - x_2 - 2x_3 \\
 w_3 &= 8 - 3x_1 - 4x_2 - 2x_3 \\
 x_1, x_2, x_3, w_1, w_2, w_3 &\geq 0
 \end{aligned}$$

Observation.

Since the coefficient of x_1 in the objective function is *positive*, if we increase the value of x_1 from zero to some positive value, we will increase ζ .

SOLUTION IMPROVEMENT

We now ask whether this solution can be improved.

$$\begin{aligned}
 \max_x \quad \zeta &= 0 + 5x_1 + 4x_2 + 3x_3 \\
 \text{s.t.} \quad w_1 &= 5 - 2x_1 - 3x_2 - x_3 \\
 w_2 &= 11 - 4x_1 - x_2 - 2x_3 \\
 w_3 &= 8 - 3x_1 - 4x_2 - 2x_3 \\
 x_1, x_2, x_3, w_1, w_2, w_3 &\geq 0
 \end{aligned}$$

Observation.

Since the coefficient of x_1 in the objective function is *positive*, if we increase the value of x_1 from zero to some positive value, we will increase ζ .

Observation.

As we change x_1 's value, the values of the slack variables will also change. We must make sure that *we do not let any of them go negative*.

ENSURING NON-NEGATIVITY

$$\begin{aligned}
 \max_x \quad \zeta &= 0 + 5x_1 + 4x_2 + 3x_3 \\
 \text{s.t.} \quad w_1 &= 5 - 2x_1 - 3x_2 - x_3 \\
 w_2 &= 11 - 4x_1 - x_2 - 2x_3 \\
 w_3 &= 8 - 3x_1 - 4x_2 - 2x_3 \\
 x_1, x_2, x_3, w_1, w_2, w_3 &\geq 0
 \end{aligned}$$

ENSURING NON-NEGATIVITY

$$\begin{aligned}
 \max_x \quad \zeta &= 0 + 5x_1 + 4x_2 + 3x_3 \\
 \text{s.t.} \quad w_1 &= 5 - 2x_1 - 3x_2 - x_3 \\
 w_2 &= 11 - 4x_1 - x_2 - 2x_3 \\
 w_3 &= 8 - 3x_1 - 4x_2 - 2x_3 \\
 x_1, x_2, x_3, w_1, w_2, w_3 &\geq 0
 \end{aligned}$$

x_2 and x_3 are currently set to 0, we see that

$$w_1 = 5 - 2x_1,$$

and so keeping w_1 non-negative imposes

$$w_1 \geq 0 \iff 5 - 2x_1 \geq 0 \iff x_1 \leq \frac{5}{2}.$$

ENSURING NON-NEGATIVITY

$$\begin{aligned}
 \max_x \quad \zeta &= 0 + 5x_1 + 4x_2 + 3x_3 \\
 \text{s.t.} \quad w_1 &= 5 - 2x_1 - 3x_2 - x_3 \\
 w_2 &= 11 - 4x_1 - x_2 - 2x_3 \\
 w_3 &= 8 - 3x_1 - 4x_2 - 2x_3 \\
 x_1, x_2, x_3, w_1, w_2, w_3 &\geq 0
 \end{aligned}$$

x_2 and x_3 are currently set to 0, we see that

$$w_1 = 5 - 2x_1,$$

and so keeping w_1 non-negative imposes

$$w_1 \geq 0 \iff 5 - 2x_1 \geq 0 \iff x_1 \leq \frac{5}{2}.$$

- \rightsquigarrow Non-negativity of w_2 imposes the bound that $x_1 \leq \frac{11}{4}$.
- \rightsquigarrow Non-negativity of w_3 imposes the bound that $x_1 \leq \frac{8}{3}$.

ENSURING NON-NEGATIVITY

$$\begin{aligned}
 \max_x \quad \zeta &= 0 + 5x_1 + 4x_2 + 3x_3 \\
 \text{s.t.} \quad w_1 &= 5 - 2x_1 - 3x_2 - x_3 \\
 w_2 &= 11 - 4x_1 - x_2 - 2x_3 \\
 w_3 &= 8 - 3x_1 - 4x_2 - 2x_3 \\
 x_1, x_2, x_3, w_1, w_2, w_3 &\geq 0
 \end{aligned}$$

x_2 and x_3 are currently set to 0, we see that

$$w_1 = 5 - 2x_1,$$

and so keeping w_1 non-negative imposes

$$w_1 \geq 0 \iff 5 - 2x_1 \geq 0 \iff x_1 \leq \frac{5}{2}.$$

- \rightsquigarrow Non-negativity of w_2 imposes the bound that $x_1 \leq \frac{11}{4}$.
- \rightsquigarrow Non-negativity of w_3 imposes the bound that $x_1 \leq \frac{8}{3}$.

Since *all of these non-negativity conditions* must be met, we see that x_1 cannot be made larger than the smallest of these bounds: $x_1 \leq \frac{5}{2}$.

Now we can be sure raising x_1 up to $\frac{5}{2}$ will not destroy non-negativity of variables.

Now we can be sure raising x_1 up to $\frac{5}{2}$ will not destroy non-negativity of variables.
Set $x_1 = \frac{5}{2}$ and re-compute slack values according to the defining equations

$$w_1 = 5 - 2x_1$$

$$w_2 = 11 - 4x_1$$

$$w_3 = 8 - 3x_1$$

we get

$$w_1 = 0, \quad w_2 = 1, \quad w_3 = \frac{1}{2}.$$

Now we can be sure raising x_1 up to $\frac{5}{2}$ will not destroy non-negativity of variables.
Set $x_1 = \frac{5}{2}$ and re-compute slack values according to the defining equations

$$w_1 = 5 - 2x_1$$

$$w_2 = 11 - 4x_1$$

$$w_3 = 8 - 3x_1$$

we get

$$w_1 = 0, \quad w_2 = 1, \quad w_3 = \frac{1}{2}.$$

Our new solution then is

$$(\bar{x}_1, \bar{x}_2, \bar{x}_3, \bar{w}_1, \bar{w}_2, \bar{w}_3) = \left(\frac{5}{2}, 0, 0, 0, 1, \frac{1}{2}\right)$$

with objective function value

$$\zeta = 5\bar{x}_1 + 4\bar{x}_2 + 3\bar{x}_3 = \frac{25}{2} > 0$$

Now we can be sure raising x_1 up to $\frac{5}{2}$ will not destroy non-negativity of variables.
Set $x_1 = \frac{5}{2}$ and re-compute slack values according to the defining equations

$$w_1 = 5 - 2x_1$$

$$w_2 = 11 - 4x_1$$

$$w_3 = 8 - 3x_1$$

we get

$$w_1 = 0, \quad w_2 = 1, \quad w_3 = \frac{1}{2}.$$

Our new solution then is

$$(\bar{x}_1, \bar{x}_2, \bar{x}_3, \bar{w}_1, \bar{w}_2, \bar{w}_3) = \left(\frac{5}{2}, 0, 0, 0, 1, \frac{1}{2}\right)$$

with objective function value

$$\zeta = 5\bar{x}_1 + 4\bar{x}_2 + 3\bar{x}_3 = \frac{25}{2} > 0$$

We found an improved solution!

RECAPITULATION

Lets capture what we have done up to now.

- We considered the following special [layout](#)

$$\begin{array}{r}
 \zeta = \quad 0 + \quad 5x_1 + \quad 4x_2 + \quad 3x_3 \\
 \hline
 w_1 = \quad 5 - \quad 2x_1 - \quad 3x_2 - \quad x_3 \\
 w_2 = \quad 11 - \quad 4x_1 - \quad x_2 - \quad 2x_3 \\
 w_3 = \quad 8 - \quad 3x_1 - \quad 4x_2 - \quad 2x_3
 \end{array}$$

RECAPITULATION

Lets capture what we have done up to now.

- We considered the following special [layout](#)

$$\begin{array}{r}
 \zeta = \quad 0 + \quad 5x_1 + \quad 4x_2 + \quad 3x_3 \\
 \hline
 w_1 = \quad 5 - \quad 2x_1 - \quad 3x_2 - \quad x_3 \\
 w_2 = \quad 11 - \quad 4x_1 - \quad x_2 - \quad 2x_3 \\
 w_3 = \quad 8 - \quad 3x_1 - \quad 4x_2 - \quad 2x_3
 \end{array}$$

- Then, we found an initial feasible solution by setting variables on the right (x_i) to zero and reading off variables on the left (w_i).

RECAPITULATION

Lets capture what we have done up to now.

- We considered the following special [layout](#)

$$\begin{array}{r}
 \zeta = \quad 0 + \quad 5x_1 + \quad 4x_2 + \quad 3x_3 \\
 \hline
 w_1 = \quad 5 - \quad 2x_1 - \quad 3x_2 - \quad x_3 \\
 w_2 = \quad 11 - \quad 4x_1 - \quad x_2 - \quad 2x_3 \\
 w_3 = \quad 8 - \quad 3x_1 - \quad 4x_2 - \quad 2x_3
 \end{array}$$

- Then, we found an initial feasible solution by setting variables on the right (x_i) to zero and reading off variables on the left (w_i).
- Then, we looked at the objective function and found a variable (x_1) with positive coefficient. Increasing x_1 will improve objective function value.

RECAPITULATION

Lets capture what we have done up to now.

- We considered the following special layout

$$\begin{array}{r}
 \zeta = \quad 0 + \quad 5x_1 + \quad 4x_2 + \quad 3x_3 \\
 \hline
 w_1 = \quad 5 - \quad 2x_1 - \quad 3x_2 - \quad x_3 \\
 w_2 = \quad 11 - \quad 4x_1 - \quad x_2 - \quad 2x_3 \\
 w_3 = \quad 8 - \quad 3x_1 - \quad 4x_2 - \quad 2x_3
 \end{array}$$

- Then, we found an initial feasible solution by setting variables on the right (x_i) to zero and reading off variables on the left (w_i).
- Then, we looked at the objective function and found a variable (x_1) with positive coefficient. Increasing x_1 will improve objective function value.
- Then, we used the layout to compute maximum possible increase in x_1 and thus improved the objective function while keeping variables on the left non-negative. This way, we constructed a new improved feasible solution.

RECAPITULATION

Lets capture what we have done up to now.

- We considered the following special layout

$$\begin{array}{r}
 \zeta = \quad 0 + \quad 5x_1 + \quad 4x_2 + \quad 3x_3 \\
 \hline
 w_1 = \quad 5 - \quad 2x_1 - \quad 3x_2 - \quad x_3 \\
 w_2 = \quad 11 - \quad 4x_1 - \quad x_2 - \quad 2x_3 \\
 w_3 = \quad 8 - \quad 3x_1 - \quad 4x_2 - \quad 2x_3
 \end{array}$$

- Then, we found an initial feasible solution by setting variables on the right (x_i) to zero and reading off variables on the left (w_i).
- Then, we looked at the objective function and found a variable (x_1) with positive coefficient. Increasing x_1 will improve objective function value.
- Then, we used the layout to compute maximum possible increase in x_1 and thus improved the objective function while keeping variables on the left non-negative. This way, we constructed a new improved feasible solution.

Only this easy because of the special layout!

CONTINUING

But how to proceed?

CONTINUING

But how to proceed?

Observation.

What made the first step easy was the fact that we had one group of variables that were initially zero and we had the rest explicitly expressed in terms of these.

$$\begin{array}{r}
 \zeta = \quad 0 + \quad 5x_1 + \quad 4x_2 + \quad 3x_3 \\
 \hline
 w_1 = \quad 5 - \quad 2x_1 - \quad 3x_2 - \quad x_3 \\
 w_2 = \quad 11 - \quad 4x_1 - \quad x_2 - \quad 2x_3 \\
 w_3 = \quad 8 - \quad 3x_1 - \quad 4x_2 - \quad 2x_3
 \end{array}$$

CONTINUING

But how to proceed?

Observation.

What made the first step easy was the fact that we had one group of variables that were initially zero and we had the rest explicitly expressed in terms of these.

$$\begin{array}{r}
 \zeta = \quad 0 + \quad 5x_1 + \quad 4x_2 + \quad 3x_3 \\
 \hline
 w_1 = \quad 5 - \quad 2x_1 - \quad 3x_2 - \quad x_3 \\
 w_2 = \quad 11 - \quad 4x_1 - \quad x_2 - \quad 2x_3 \\
 w_3 = \quad 8 - \quad 3x_1 - \quad 4x_2 - \quad 2x_3
 \end{array}$$

– This special layout is called a **dictionary**.

In a dictionary, objective and variables on the left are *defined* by variables on the right.

– Dependent variables (on the left) are called **basic variables**.

– Independent variables (on the right) are called **nonbasic variables**.

– Setting variables on the right to zero and reading off the values of the variables on the left gives us a **dictionary solution**.

But how to proceed?

We need to *retain* this layout/structure after moving to the new solution.

But how to proceed?

We need to *retain* this layout/structure after moving to the new solution.

Observation.

Raising x_1 up to $\frac{5}{2}$, decreases w_1 to zero. It seems now that (in the new solution): x_1 is a basic variable and w_1 is a non-basic variable.

But how to proceed?

We need to *retain* this layout/structure after moving to the new solution.

Observation.

Raising x_1 up to $\frac{5}{2}$, decreases w_1 to zero. It seems now that (in the new solution): x_1 is a basic variable and w_1 is a non-basic variable.

Lets rewrite w_1 's defining equation as

$$w_1 = 5 - 2x_1 - 3x_2 - x_3 \iff x_1 = \frac{5}{2} - \frac{1}{2}w_1 - \frac{3}{2}x_2 - \frac{1}{2}x_3 .$$

But how to proceed?

We need to *retain* this layout/structure after moving to the new solution.

Observation.

Raising x_1 up to $\frac{5}{2}$, decreases w_1 to zero. It seems now that (in the new solution): x_1 is a basic variable and w_1 is a non-basic variable.

Lets rewrite w_1 's defining equation as

$$w_1 = 5 - 2x_1 - 3x_2 - x_3 \iff x_1 = \frac{5}{2} - \frac{1}{2}w_1 - \frac{3}{2}x_2 - \frac{1}{2}x_3 .$$

Now, use the r.h.s. to describe w_2, w_3 and ζ only with the new set of independent variables: w_1, x_2 and x_3 as

$$\begin{array}{rclclcl} \zeta & = & 12.5 & - & 2.5w_1 & - & 3.5x_2 & + & 0.5x_3 \\ \hline x_1 & = & 2.5 & - & 0.5w_1 & - & 1.5x_2 & - & 0.5x_3 \\ w_2 & = & 1 & + & 2w_1 & + & 5x_2 & & \\ w_3 & = & 0.5 & + & 1.5w_1 & + & 0.5x_2 & - & 0.5x_3 \end{array}$$

But how to proceed?

We need to *retain* this layout/structure after moving to the new solution.

Observation.

Raising x_1 up to $\frac{5}{2}$, decreases w_1 to zero. It seems now that (in the new solution): x_1 is a basic variable and w_1 is a non-basic variable.

Lets rewrite w_1 's defining equation as

$$w_1 = 5 - 2x_1 - 3x_2 - x_3 \iff x_1 = \frac{5}{2} - \frac{1}{2}w_1 - \frac{3}{2}x_2 - \frac{1}{2}x_3 .$$

Now, use the r.h.s. to describe w_2, w_3 and ζ only with the new set of independent variables: w_1, x_2 and x_3 as

$$\begin{aligned} \zeta &= 12.5 - 2.5w_1 - 3.5x_2 + 0.5x_3 \\ x_1 &= 2.5 - 0.5w_1 - 1.5x_2 - 0.5x_3 \\ w_2 &= 1 + 2w_1 + 5x_2 \\ w_3 &= 0.5 + 1.5w_1 + 0.5x_2 - 0.5x_3 \end{aligned}$$

Note.

We can recover our current solution by setting the *independent* (non-basic) variables to zero and using the equations to read off the values for the dependent (basic) variables.

NEXT IMPROVEMENT

Having the current (dictionary) solution and its corresponding dictionary, we can look for any further improvement.

$$\begin{array}{rcllcl}
 \zeta = & 12.5 - & 2.5w_1 - & 3.5x_2 + & 0.5x_3 \\
 x_1 = & 2.5 - & 0.5w_1 - & 1.5x_2 - & 0.5x_3 \\
 w_2 = & 1 + & 2w_1 + & 5x_2 & \\
 w_3 = & 0.5 + & 1.5w_1 + & 0.5x_2 - & 0.5x_3
 \end{array}$$

NEXT IMPROVEMENT

Having the current (dictionary) solution and its corresponding dictionary, we can look for any further improvement.

$$\begin{array}{rclclcl}
 \zeta & = & 12.5 & - & 2.5w_1 & - & 3.5x_2 & + & 0.5x_3 \\
 x_1 & = & 2.5 & - & 0.5w_1 & - & 1.5x_2 & - & 0.5x_3 \\
 w_2 & = & 1 & + & 2w_1 & + & 5x_2 & & \\
 w_3 & = & 0.5 & + & 1.5w_1 & + & 0.5x_2 & - & 0.5x_3
 \end{array}$$

Now x_3 is the only variable with a positive coefficient.

NEXT IMPROVEMENT

Having the current (dictionary) solution and its corresponding dictionary, we can look for any further improvement.

$$\begin{array}{rclclcl} \zeta = & 12.5 - & 2.5w_1 - & 3.5x_2 + & 0.5x_3 \\ x_1 = & 2.5 - & 0.5w_1 - & 1.5x_2 - & 0.5x_3 \\ w_2 = & 1 + & 2w_1 + & 5x_2 & \\ w_3 = & 0.5 + & 1.5w_1 + & 0.5x_2 - & 0.5x_3 \end{array}$$

Now x_3 is the only variable with a positive coefficient.

Again, we need to determine how much x_3 can be increased without violating the requirement that all the dependent variables remain nonnegative.

NEXT IMPROVEMENT

Having the current (dictionary) solution and its corresponding dictionary, we can look for any further improvement.

$$\begin{array}{rcllcl} \zeta = & 12.5 - & 2.5w_1 - & 3.5x_2 + & 0.5x_3 \\ x_1 = & 2.5 - & 0.5w_1 - & 1.5x_2 - & 0.5x_3 \\ w_2 = & 1 + & 2w_1 + & 5x_2 & \\ w_3 = & 0.5 + & 1.5w_1 + & 0.5x_2 - & 0.5x_3 \end{array}$$

Now x_3 is the only variable with a positive coefficient.

Again, we need to determine how much x_3 can be increased without violating the requirement that all the dependent variables remain nonnegative.

This time, we see that the equation for w_2 is not affected by changes in x_3 , but the equations for x_1 and w_3 do impose bounds, namely $x_3 \leq 5$ and $x_3 \leq 1$, respectively.

NEXT IMPROVEMENT

Having the current (dictionary) solution and its corresponding dictionary, we can look for any further improvement.

$$\begin{array}{rcllcl} \zeta = & 12.5 - & 2.5w_1 - & 3.5x_2 + & 0.5x_3 \\ x_1 = & 2.5 - & 0.5w_1 - & 1.5x_2 - & 0.5x_3 \\ w_2 = & 1 + & 2w_1 + & 5x_2 & \\ w_3 = & 0.5 + & 1.5w_1 + & 0.5x_2 - & 0.5x_3 \end{array}$$

Now x_3 is the only variable with a positive coefficient.

Again, we need to determine how much x_3 can be increased without violating the requirement that all the dependent variables remain nonnegative.

This time, we see that the equation for w_2 is not affected by changes in x_3 , but the equations for x_1 and w_3 do impose bounds, namely $x_3 \leq 5$ and $x_3 \leq 1$, respectively.

→ x_3 could be increased up to 1.

NEXT IMPROVEMENT

Set $x_3 = 1$ and re-compute dependent (basic) variable values according to the defining equations:

$$x_1 = 2.5 - 0.5x_3$$

$$w_2 = 1$$

$$w_3 = 0.5 - 0.5x_3$$

we get

$$x_1 = 2, \quad w_2 = 1, \quad w_3 = 0.$$

NEXT IMPROVEMENT

Set $x_3 = 1$ and re-compute dependent (basic) variable values according to the defining equations:

$$x_1 = 2.5 - 0.5x_3$$

$$w_2 = 1$$

$$w_3 = 0.5 - 0.5x_3$$

we get

$$x_1 = 2, \quad w_2 = 1, \quad w_3 = 0.$$

Our new solution then is

$$(\bar{x}_1, \bar{x}_2, \bar{x}_3, \bar{w}_1, \bar{w}_2, \bar{w}_3) = (2, 0, 1, 0, 1, 0)$$

with objective function value

$$\zeta = 5\bar{x}_1 + 4\bar{x}_2 + 3\bar{x}_3 = 13.$$

NEXT IMPROVEMENT

Set $x_3 = 1$ and re-compute dependent (basic) variable values according to the defining equations:

$$x_1 = 2.5 - 0.5x_3$$

$$w_2 = 1$$

$$w_3 = 0.5 - 0.5x_3$$

we get

$$x_1 = 2, \quad w_2 = 1, \quad w_3 = 0.$$

Our new solution then is

$$(\bar{x}_1, \bar{x}_2, \bar{x}_3, \bar{w}_1, \bar{w}_2, \bar{w}_3) = (2, 0, 1, 0, 1, 0)$$

with objective function value

$$\zeta = 5\bar{x}_1 + 4\bar{x}_2 + 3\bar{x}_3 = 13.$$

We found an improved solution!

RETAINING THE DICTIONARY

In order to retain a dictionary layout for this solution, use w_2 's defining equation and re-write it as

$$w_3 = 0.5 + 1.5w_1 + 0.5x_2 - 0.5x_3 \iff x_3 = 1 + 3w_1 + x_2 - 2w_3 .$$

Now, use the right-hand side to describe x_1 , w_2 and ζ only with the new set of independent variables: w_1 , x_2 and w_3 as

$$\begin{array}{rcl} \zeta & = & 13 - w_1 - 3x_2 - w_3 \\ \hline x_1 & = & 2 - 2w_1 - 2x_2 + w_3 \\ w_2 & = & 1 + 2w_1 + 5x_2 \\ x_3 & = & 1 + 3w_1 + x_2 - 2w_3 \end{array}$$

RETAINING THE DICTIONARY

In order to retain a dictionary layout for this solution, use w_2 's defining equation and re-write it as

$$w_3 = 0.5 + 1.5w_1 + 0.5x_2 - 0.5x_3 \iff x_3 = 1 + 3w_1 + x_2 - 2w_3 .$$

Now, use the right-hand side to describe x_1 , w_2 and ζ only with the new set of independent variables: w_1 , x_2 and w_3 as

$$\begin{array}{rcl} \zeta & = & 13 - w_1 - 3x_2 - w_3 \\ x_1 & = & 2 - 2w_1 - 2x_2 + w_3 \\ w_2 & = & 1 + 2w_1 + 5x_2 \\ x_3 & = & 1 + 3w_1 + x_2 - 2w_3 \end{array}$$

Note.

There is *no independent variable* for which an increase in its value would produce a corresponding increase in ζ and the algorithm stops.

RETAINING THE DICTIONARY

In order to retain a dictionary layout for this solution, use w_2 's defining equation and re-write it as

$$w_3 = 0.5 + 1.5w_1 + 0.5x_2 - 0.5x_3 \iff x_3 = 1 + 3w_1 + x_2 - 2w_3 .$$

Now, use the right-hand side to describe x_1 , w_2 and ζ only with the new set of independent variables: w_1 , x_2 and w_3 as

$$\begin{array}{rcl} \zeta & = & 13 - w_1 - 3x_2 - w_3 \\ x_1 & = & 2 - 2w_1 - 2x_2 + w_3 \\ w_2 & = & 1 + 2w_1 + 5x_2 \\ x_3 & = & 1 + 3w_1 + x_2 - 2w_3 \end{array}$$

Note.

There is *no independent variable* for which an increase in its value would produce a corresponding increase in ζ and the algorithm stops.

Claim: The current dictionary solution is *optimal!* The objective value ζ is at most 13. Why?

RETAINING THE DICTIONARY

In order to retain a dictionary layout for this solution, use w_2 's defining equation and re-write it as

$$w_3 = 0.5 + 1.5w_1 + 0.5x_2 - 0.5x_3 \iff x_3 = 1 + 3w_1 + x_2 - 2w_3 .$$

Now, use the right-hand side to describe x_1 , w_2 and ζ only with the new set of independent variables: w_1 , x_2 and w_3 as

$$\begin{array}{rcl} \zeta & = & 13 - w_1 - 3x_2 - w_3 \\ x_1 & = & 2 - 2w_1 - 2x_2 + w_3 \\ w_2 & = & 1 + 2w_1 + 5x_2 \\ x_3 & = & 1 + 3w_1 + x_2 - 2w_3 \end{array}$$

Note.

There is *no independent variable* for which an increase in its value would produce a corresponding increase in ζ and the algorithm stops.

Claim: The current dictionary solution is *optimal*! The objective value ζ is at most 13. Why? We got to the equation

$$\zeta = 13 - w_1 - 3x_2 - w_3$$

by equivalence-preserving steps using only the constraints of our linear program!

ANOTHER EXAMPLE

Consider another example:

EXAMPLE

$$\begin{array}{lll}
 \max_x & -x_1 + & 3x_2 - & 3x_3 \\
 \text{s.t.} & 3x_1 - & x_2 - & 2x_3 \leq 7 \\
 & -2x_1 - & 4x_2 + & 4x_3 \leq 3 \\
 & x_1 & - & 2x_3 \leq 4 \\
 & -2x_1 + & 2x_2 + & x_3 \leq 8 \\
 & 3x_1 & & \leq 5 \\
 & x_1, & x_2, & x_3 \geq 0
 \end{array}$$

SLACK VARIABLES

Rewrite examples with slack variables:

$$\begin{aligned}
 \max_x \quad \zeta &= && - && x_1 + && 3x_2 - && 3x_3 \\
 \text{s.t.} \quad w_1 &= && 7 - && 3x_1 + && x_2 + && 2x_3 \\
 &w_2 = && 3 + && 2x_1 + && 4x_2 - && 4x_3 \\
 &w_3 = && 4 - && x_1 && && + && 2x_3 \\
 &w_4 = && 8 + && 2x_1 - && 2x_2 - && x_3 \\
 &w_5 = && 5 - && 3x_1 \\
 &&&&&&&&&&&& x_1, x_2, x_3, w_1, w_2, w_3, w_4, w_5 \geq 0.
 \end{aligned}$$

We obtain

- an initial dictionary with
 - as non-basic (independent) variables
 - as basic (dependent) variables

SLACK VARIABLES

Rewrite examples with slack variables:

$$\begin{aligned}
 \max_x \quad \zeta &= && - && x_1 + && 3x_2 - && 3x_3 \\
 \text{s.t.} \quad w_1 &= && 7 - && 3x_1 + && x_2 + && 2x_3 \\
 &w_2 = && 3 + && 2x_1 + && 4x_2 - && 4x_3 \\
 &w_3 = && 4 - && x_1 && && + && 2x_3 \\
 &w_4 = && 8 + && 2x_1 - && 2x_2 - && x_3 \\
 &w_5 = && 5 - && 3x_1 \\
 &&&&&& x_1, x_2, x_3, w_1, w_2, w_3, w_4, w_5 \geq 0.
 \end{aligned}$$

We obtain

- an initial dictionary with
 - x_1, x_2, x_3 as non-basic (independent) variables on the right, and
 - w_1, w_2, w_3, w_4, w_5 as basic (dependent) variables on the left

SLACK VARIABLES

Rewrite examples with slack variables:

$$\begin{aligned}
 \max_x \quad \zeta &= && - && x_1 + && 3x_2 - && 3x_3 \\
 \text{s.t.} \quad w_1 &= && 7 - && 3x_1 + && x_2 + && 2x_3 \\
 &w_2 = && 3 + && 2x_1 + && 4x_2 - && 4x_3 \\
 &w_3 = && 4 - && x_1 && && + && 2x_3 \\
 &w_4 = && 8 + && 2x_1 - && 2x_2 - && x_3 \\
 &w_5 = && 5 - && 3x_1 \\
 &&&&&&&&&&&& x_1, x_2, x_3, w_1, w_2, w_3, w_4, w_5 \geq 0.
 \end{aligned}$$

We obtain

- an initial dictionary with
 - x_1, x_2, x_3 as non-basic (independent) variables on the right, and
 - w_1, w_2, w_3, w_4, w_5 as basic (dependent) variables on the left
- and dictionary solution

SLACK VARIABLES

Rewrite examples with slack variables:

$$\begin{aligned}
 \max_x \quad \zeta &= & - & x_1 + & 3x_2 - & 3x_3 \\
 \text{s.t.} \quad w_1 &= & 7 - & 3x_1 + & x_2 + & 2x_3 \\
 & w_2 = & 3 + & 2x_1 + & 4x_2 - & 4x_3 \\
 & w_3 = & 4 - & x_1 & & + & 2x_3 \\
 & w_4 = & 8 + & 2x_1 - & 2x_2 - & x_3 \\
 & w_5 = & 5 - & 3x_1 & & & \\
 & & & & & & x_1, x_2, x_3, w_1, w_2, w_3, w_4, w_5 \geq 0.
 \end{aligned}$$

We obtain

- an initial dictionary with
 - x_1, x_2, x_3 as non-basic (independent) variables on the right, and
 - w_1, w_2, w_3, w_4, w_5 as basic (dependent) variables on the left
- and dictionary solution

$$(\dot{x}_1, \dot{x}_2, \dot{x}_3, \dot{w}_1, \dot{w}_2, \dot{w}_3, \dot{w}_4, \dot{w}_5) = (0, 0, 0, 7, 3, 4, 8, 5)$$

FIRST ITERATION

$$\begin{array}{rcllcl}
 \zeta = & - & x_1 + & 3x_2 - & 3x_3 \\
 \hline
 w_1 = & 7 - & 3x_1 + & x_2 + & 2x_3 \\
 w_2 = & 3 + & 2x_1 + & 4x_2 - & 4x_3 \\
 w_3 = & 4 - & x_1 & & + 2x_3 \\
 w_4 = & 8 + & 2x_1 - & 2x_2 - & x_3 \\
 w_5 = & 5 - & 3x_1 & &
 \end{array}$$

FIRST ITERATION

$$\begin{array}{rclclcl}
 \zeta & = & - & x_1 & + & 3x_2 & - & 3x_3 \\
 \hline
 w_1 & = & 7 & - & 3x_1 & + & x_2 & + & 2x_3 \\
 w_2 & = & 3 & + & 2x_1 & + & 4x_2 & - & 4x_3 \\
 w_3 & = & 4 & - & x_1 & & & + & 2x_3 \\
 w_4 & = & 8 & + & 2x_1 & - & 2x_2 & - & x_3 \\
 w_5 & = & 5 & - & 3x_1 & & & &
 \end{array}$$

- If x_2 increases, ζ goes up. Which variable reaches 0 first?

FIRST ITERATION

$$\begin{array}{rcllcl}
 \zeta = & - & x_1 + & 3x_2 - & 3x_3 \\
 \hline
 w_1 = & 7 - & 3x_1 + & x_2 + & 2x_3 \\
 w_2 = & 3 + & 2x_1 + & 4x_2 - & 4x_3 \\
 w_3 = & 4 - & x_1 & & + 2x_3 \\
 w_4 = & 8 + & 2x_1 - & 2x_2 - & x_3 \\
 w_5 = & 5 - & 3x_1 & &
 \end{array}$$

- If x_2 increases, ζ goes up. Which variable reaches 0 first?
- As x_2 increases, w_4 reaches zero; all other basic variables stay or go up! We say: x_2 becomes basic and w_4 becomes nonbasic.

FIRST ITERATION

$$\begin{array}{rcllcl}
 \zeta = & - & x_1 + & 3x_2 - & 3x_3 \\
 w_1 = & 7 - & 3x_1 + & x_2 + & 2x_3 \\
 w_2 = & 3 + & 2x_1 + & 4x_2 - & 4x_3 \\
 w_3 = & 4 - & x_1 & & + 2x_3 \\
 w_4 = & 8 + & 2x_1 - & 2x_2 - & x_3 \\
 w_5 = & 5 - & 3x_1 & &
 \end{array}$$

- If x_2 increases, ζ goes up. Which variable reaches 0 first?
- As x_2 increases, w_4 reaches zero; all other basic variables stay or go up! We say: x_2 becomes basic and w_4 becomes nonbasic.
- Algebraically rearrange equations to retain the corresponding dictionary. This is called a pivot.

FIRST ITERATION

$$\begin{array}{rclclcl}
 \zeta & = & - & x_1 & + & 3x_2 & - & 3x_3 \\
 w_1 & = & 7 & - & 3x_1 & + & x_2 & + & 2x_3 \\
 w_2 & = & 3 & + & 2x_1 & + & 4x_2 & - & 4x_3 \\
 w_3 & = & 4 & - & x_1 & & & + & 2x_3 \\
 w_4 & = & 8 & + & 2x_1 & - & 2x_2 & - & x_3 \\
 w_5 & = & 5 & - & 3x_1 & & & &
 \end{array}$$

- If x_2 increases, ζ goes up. Which variable reaches 0 first?
- As x_2 increases, w_4 reaches zero; all other basic variables stay or go up! We say: x_2 becomes basic and w_4 becomes nonbasic.
- Algebraically rearrange equations to retain the corresponding dictionary. This is called a pivot.
- This basically means: Rearrange the linear equation defining the leaving variable w_4 to isolate the entering variable x_2 , and substitute the new definition of x_2 in all other equations.

PIVOT STEP

A pivot: x_2 gets basic (enters the basis) and w_4 gets nonbasic (leaves the basis).

$$\begin{array}{rcllcl}
 \zeta = & 12 + & 2x_1 - & 1.5w_4 - & 4.5x_3 \\
 \hline
 w_1 = & 11 - & 2x_1 - & 0.5w_4 + & 1.5x_3 \\
 w_2 = & 19 + & 6x_1 - & 2w_4 - & 6x_3 \\
 w_3 = & 4 - & x_1 & & + 2x_3 \\
 x_2 = & 4 + & x_1 - & 0.5w_4 - & 0.5x_3 \\
 w_5 = & 5 - & 3x_1 & &
 \end{array}$$

NEXT STEP

$$\begin{array}{rclclcl}
 \zeta = & 12 + & 2x_1 - & 1.5w_4 - & 4.5x_3 \\
 \hline
 w_1 = & 11 - & 2x_1 - & 0.5w_4 + & 1.5x_3 \\
 w_2 = & 19 + & 6x_1 - & 2w_4 - & 6x_3 \\
 w_3 = & 4 - & x_1 & & + 2x_3 \\
 x_2 = & 4 + & x_1 - & 0.5w_4 - & 0.5x_3 \\
 w_5 = & 5 - & 3x_1 & &
 \end{array}$$

NEXT STEP

$$\begin{array}{rclclcl}
 \zeta & = & 12 & + & 2 & x_1 & - & 1.5w_4 & - & 4.5x_3 \\
 \hline
 w_1 & = & 11 & - & 2 & x_1 & - & 0.5w_4 & + & 1.5x_3 \\
 w_2 & = & 19 & + & 6 & x_1 & - & 2w_4 & - & 6x_3 \\
 w_3 & = & 4 & - & x_1 & & & & + & 2x_3 \\
 x_2 & = & 4 & + & x_1 & - & 0.5w_4 & - & 0.5x_3 & \\
 w_5 & = & 5 & - & 3 & x_1 & & & &
 \end{array}$$

– Now, let x_1 increase. Which basic variable becomes nonbasic?

NEXT STEP

$$\begin{array}{rclclcl}
 \zeta & = & 12 & + & 2 & x_1 & - & 1.5w_4 & - & 4.5x_3 \\
 \hline
 w_1 & = & 11 & - & 2 & x_1 & - & 0.5w_4 & + & 1.5x_3 \\
 w_2 & = & 19 & + & 6 & x_1 & - & 2w_4 & - & 6x_3 \\
 w_3 & = & 4 & - & & x_1 & & & + & 2x_3 \\
 w_4 & = & 4 & + & & x_1 & - & 0.5w_4 & - & 0.5x_3 \\
 w_5 & = & 5 & - & & 3x_1 & & & &
 \end{array}$$

- Now, let x_1 increase. Which basic variable becomes nonbasic?
- Of the basic variables, w_5 hits zero first at $x_1 = \frac{5}{3}$. x_1 enters and w_5 leaves the basis.

NEXT STEP

$$\begin{array}{rclclcl}
 \zeta = & 12 + & 2x_1 - & 1.5w_4 - & 4.5x_3 \\
 \hline
 w_1 = & 11 - & 2x_1 - & 0.5w_4 + & 1.5x_3 \\
 w_2 = & 19 + & 6x_1 - & 2w_4 - & 6x_3 \\
 w_3 = & 4 - & x_1 & & + 2x_3 \\
 x_2 = & 4 + & x_1 - & 0.5w_4 - & 0.5x_3 \\
 w_5 = & 5 - & 3x_1 & &
 \end{array}$$

- Now, let x_1 increase. Which basic variable becomes nonbasic?
- Of the basic variables, w_5 hits zero first at $x_1 = \frac{5}{3}$. x_1 enters and w_5 leaves the basis.
- Rearrange equations accordingly.

RESULTING DICTIONARY

$$\begin{array}{rcll}
 \zeta = & \frac{46}{3} - & \frac{2}{3}w_5 - & \frac{3}{2}w_4 - \frac{9}{2}x_3 \\
 \hline
 w_1 = & \frac{23}{3} + & \frac{2}{3}w_5 - & \frac{1}{2}w_4 + \frac{3}{2}x_3 \\
 w_2 = & 29 - & 2w_5 - & 2w_4 - 6x_3 \\
 w_3 = & \frac{7}{3} + & \frac{1}{3}w_5 & + 2x_3 \\
 x_2 = & \frac{17}{3} - & \frac{1}{3}w_5 - & \frac{1}{2}w_4 - \frac{1}{2}x_3 \\
 x_1 = & \frac{5}{3} - & \frac{1}{3}w_5 &
 \end{array}$$

RESULTING DICTIONARY

$$\begin{array}{rcll}
 \zeta = & \frac{46}{3} - & \frac{2}{3}w_5 - & \frac{3}{2}w_4 - & \frac{9}{2}x_3 \\
 \hline
 w_1 = & \frac{23}{3} + & \frac{2}{3}w_5 - & \frac{1}{2}w_4 + & \frac{3}{2}x_3 \\
 w_2 = & 29 - & 2w_5 - & 2w_4 - & 6x_3 \\
 w_3 = & \frac{7}{3} + & \frac{1}{3}w_5 & & + & 2x_3 \\
 x_2 = & \frac{17}{3} - & \frac{1}{3}w_5 - & \frac{1}{2}w_4 - & \frac{1}{2}x_3 \\
 x_1 = & \frac{5}{3} - & \frac{1}{3}w_5 & & &
 \end{array}$$

– no improvement is possible and the dictionary solution

RESULTING DICTIONARY

$$\begin{array}{rcl}
 \zeta & = & \frac{46}{3} - \frac{2}{3}w_5 - \frac{3}{2}w_4 - \frac{9}{2}x_3 \\
 \hline
 w_1 & = & \frac{23}{3} + \frac{2}{3}w_5 - \frac{1}{2}w_4 + \frac{3}{2}x_3 \\
 w_2 & = & 29 - 2w_5 - 2w_4 - 6x_3 \\
 w_3 & = & \frac{7}{3} + \frac{1}{3}w_5 + 2x_3 \\
 x_2 & = & \frac{17}{3} - \frac{1}{3}w_5 - \frac{1}{2}w_4 - \frac{1}{2}x_3 \\
 x_1 & = & \frac{5}{3} - \frac{1}{3}w_5
 \end{array}$$

– no improvement is possible and the dictionary solution

$$(\bar{x}_1, \bar{x}_2, \bar{x}_3, \bar{w}_1, \bar{w}_2, \bar{w}_3, \bar{w}_4, \bar{w}_5) = \left(\frac{5}{3}, \frac{17}{3}, 0, \frac{23}{3}, 29, \frac{7}{3}, 0, 0\right)$$

is optimal with $\zeta = \frac{46}{3}$.

SOME EXAMPLES FIRST

THE SIMPLEX ALGORITHM

INITIALIZATION/INFEASIBILITY

UNBOUNDEDNESS

GEOMETRY

INPUT

We now try to describe the simplex algorithm to solve a general linear program. Given an LP in standard form:

$$\begin{aligned} \max_x \quad & \sum_{j=1}^n c_j x_j \\ \text{s.t.} \quad & \sum_{j=1}^n a_{ij} x_j \leq b_i \quad , \quad i = 1, 2, \dots, m \\ & x_j \geq 0 \quad , \quad j = 1, 2, \dots, n. \end{aligned}$$

Our first task is to introduce

INPUT

We now try to describe the simplex algorithm to solve a general linear program. Given an LP in standard form:

$$\begin{aligned} \max_x \quad & \sum_{j=1}^n c_j x_j \\ \text{s.t.} \quad & \sum_{j=1}^n a_{ij} x_j \leq b_i \quad , \quad i = 1, 2, \dots, m \\ & x_j \geq 0 \quad , \quad j = 1, 2, \dots, n. \end{aligned}$$

Our first task is to introduce *slack variables* and a *name* for the objective function value:

$$\begin{aligned} \zeta &= \sum_{j=1}^n c_j x_j \\ w_i &= b_i - \sum_{j=1}^n a_{ij} x_j, \quad i = 1, 2, \dots, m \end{aligned}$$

FIRST DICTIONARY

As we saw in our examples, as the simplex method proceeds, the slack variables become *intertwined* with the original variables, and the whole collection is treated the same.

So lets rewrite

$$(x_1, \dots, x_n, w_1, \dots, w_m) = (x_1, \dots, x_n, x_{n+1}, \dots, x_{n+m})$$

That is, we let $x_{n+i} = w_i$, $i = 1, 2, \dots, m$.

FIRST DICTIONARY

As we saw in our examples, as the simplex method proceeds, the slack variables become *intertwined* with the original variables, and the whole collection is treated the same.

So lets rewrite

$$(x_1, \dots, x_n, w_1, \dots, w_m) = (x_1, \dots, x_n, x_{n+1}, \dots, x_{n+m})$$

That is, we let $x_{n+i} = w_i$, $i = 1, 2, \dots, m$.

With this notation, our *first* dictionary looks like

$$\zeta = \sum_{j=1}^n c_j x_j$$

$$x_{n+i} = b_i - \sum_{j=1}^n a_{ij} x_j, \quad i = 1, 2, \dots, m$$

FIRST DICTIONARY

As we saw in our examples, as the simplex method proceeds, the slack variables become *intertwined* with the original variables, and the whole collection is treated the same.

So lets rewrite

$$(x_1, \dots, x_n, w_1, \dots, w_m) = (x_1, \dots, x_n, x_{n+1}, \dots, x_{n+m})$$

That is, we let $x_{n+i} = w_i$, $i = 1, 2, \dots, m$.

With this notation, our *first* dictionary looks like

$$\zeta = \sum_{j=1}^n c_j x_j$$

$$x_{n+i} = b_i - \sum_{j=1}^n a_{ij} x_j, \quad i = 1, 2, \dots, m$$

As the simplex method progresses, it moves from one dictionary to another in its search for an optimal solution. Each dictionary has m basic variables and n nonbasic variables.

BASIS

Let

\mathcal{B} denote the set of indices, from $\{1, 2, \dots, n + m\}$, corresponding to the basic variables,
 \mathcal{N} denote the set of indices corresponding to the nonbasic variables

BASIS

Let

- \mathcal{B} denote the set of indices, from $\{1, 2, \dots, n + m\}$, corresponding to the basic variables,
- \mathcal{N} denote the set of indices corresponding to the nonbasic variables

Initially, we have

$$\begin{aligned}\mathcal{N} &= \{1, 2, \dots, n\} \\ \mathcal{B} &= \{n + 1, n + 2, \dots, n + m\}\end{aligned}$$

but this of course changes after the first iteration.

BASIS

Let

- \mathcal{B} denote the set of indices, from $\{1, 2, \dots, n + m\}$, corresponding to the basic variables,
 \mathcal{N} denote the set of indices corresponding to the nonbasic variables

Initially, we have

$$\begin{aligned}\mathcal{N} &= \{1, 2, \dots, n\} \\ \mathcal{B} &= \{n + 1, n + 2, \dots, n + m\}\end{aligned}$$

but this of course changes after the first iteration.

Down the road, the current dictionary will look like:

$$\begin{aligned}\zeta &= \bar{\zeta} + \sum_{j \in \mathcal{N}} \bar{c}_j x_j \\ x_i &= \bar{b}_i - \sum_{j \in \mathcal{N}} \bar{a}_{ij} x_j, \quad i \in \mathcal{B}\end{aligned}$$

BASIS

Let

- \mathcal{B} denote the set of indices, from $\{1, 2, \dots, n + m\}$, corresponding to the basic variables,
 \mathcal{N} denote the set of indices corresponding to the nonbasic variables

Initially, we have

$$\begin{aligned}\mathcal{N} &= \{1, 2, \dots, n\} \\ \mathcal{B} &= \{n + 1, n + 2, \dots, n + m\}\end{aligned}$$

but this of course changes after the first iteration.

Down the road, the current dictionary will look like:

$$\begin{aligned}\zeta &= \bar{\zeta} + \sum_{j \in \mathcal{N}} \bar{c}_j x_j \\ x_i &= \bar{b}_i - \sum_{j \in \mathcal{N}} \bar{a}_{ij} x_j, \quad i \in \mathcal{B}\end{aligned}$$

Note.We have put **bars** over the coefficients to indicate that they *change* as the algorithm progresses.

ENTERING VARIABLE

Within each iteration of the simplex method,

exactly one variable goes from nonbasic to basic.

ENTERING VARIABLE

Within each iteration of the simplex method,

exactly one variable goes from nonbasic to basic.

The variable that goes from nonbasic to basic is called the *entering variable*. It is chosen with the aim of increasing ζ ; that is, one whose coefficient is *positive* :

pick k from $\{j \in \mathcal{N} : \bar{c}_j > 0\}$.

ENTERING VARIABLE

Within each iteration of the simplex method,

exactly one variable goes from nonbasic to basic.

The variable that goes from nonbasic to basic is called the *entering variable*. It is chosen with the aim of increasing ζ ; that is, one whose coefficient is *positive* :

pick k from $\{j \in \mathcal{N} : \bar{c}_j > 0\}$.

Note.

If the set $\{j \in \mathcal{N} : \bar{c}_j > 0\}$ is *empty*, then the current solution is optimal.

If the set consists of *more than one element*, then we have a choice of which element to pick.

ENTERING VARIABLE

Within each iteration of the simplex method,

exactly one variable goes from nonbasic to basic.

The variable that goes from nonbasic to basic is called the *entering variable*. It is chosen with the aim of increasing ζ ; that is, one whose coefficient is *positive*:

pick k from $\{j \in \mathcal{N} : \bar{c}_j > 0\}$.

Note.

If the set $\{j \in \mathcal{N} : \bar{c}_j > 0\}$ is *empty*, then the current solution is optimal.

If the set consists of *more than one element*, then we have a choice of which element to pick.

↪ For now, suffice it to pick an index k having the largest coefficient (which again could leave us with a choice).

↪ Technically, any choice works; in practice, the choice has a strong influence on the number of steps we have to do.

LEAVING VARIABLE

Within each iteration of the simplex method,

exactly one variable goes from basic to nonbasic.

The variable that goes from basic to nonbasic is called the *leaving variable*. It is chosen to preserve non-negativity of the current basic variables.

LEAVING VARIABLE

Within each iteration of the simplex method,

exactly one variable goes from basic to nonbasic.

The variable that goes from basic to nonbasic is called the *leaving variable*. It is chosen to preserve non-negativity of the current basic variables.

Once we have decided that x_k will be the entering variable, its value will be increased from *zero* to a *positive* value. This increase will change the values of the basic variables as:

$$x_i = \bar{b}_i - \bar{a}_{ik}x_k, \quad i \in \mathcal{B}.$$

LEAVING VARIABLE

Within each iteration of the simplex method,

exactly one variable goes from basic to nonbasic.

The variable that goes from basic to nonbasic is called the *leaving variable*. It is chosen to preserve non-negativity of the current basic variables.

Once we have decided that x_k will be the entering variable, its value will be increased from *zero* to a *positive* value. This increase will change the values of the basic variables as:

$$x_i = \bar{b}_i - \bar{a}_{ik}x_k, \quad i \in \mathcal{B}.$$

We must *ensure* that each of these variables *remains non-negative*. Hence, we require that

$$0 \leq \bar{b}_i - \bar{a}_{ik}x_k, \quad i \in \mathcal{B}.$$

LEAVING VARIABLE

Within each iteration of the simplex method,

exactly one variable goes from basic to nonbasic.

The variable that goes from basic to nonbasic is called the *leaving variable*. It is chosen to preserve non-negativity of the current basic variables.

Once we have decided that x_k will be the entering variable, its value will be increased from *zero* to a *positive* value. This increase will change the values of the basic variables as:

$$x_i = \bar{b}_i - \bar{a}_{ik}x_k, \quad i \in \mathcal{B}.$$

We must *ensure* that each of these variables *remains non-negative*. Hence, we require that

$$0 \leq \bar{b}_i - \bar{a}_{ik}x_k, \quad i \in \mathcal{B}.$$

Note.

Of these expressions, the only ones that can go negative (as x_k increases) are those for which \bar{a}_{ik} is *positive*; the rest remain fixed or increase.

LEAVING VARIABLE

Hence, we can restrict our attention to those i 's for which \bar{a}_{ik} is positive. And for such an i , the value of x_k at which the expression becomes zero is

$$x_k = \frac{\bar{b}_i}{\bar{a}_{ik}}, \quad i \in \mathcal{B} : \bar{a}_{ik} > 0.$$

LEAVING VARIABLE

Hence, we can restrict our attention to those i 's for which \bar{a}_{ik} is positive. And for such an i , the value of x_k at which the expression becomes zero is

$$x_k = \frac{\bar{b}_i}{\bar{a}_{ik}}, \quad i \in \mathcal{B} : \bar{a}_{ik} > 0.$$

Since we do not want any of these to go negative, we must raise x_k only to the smallest of all of these values:

$$x_k = \min_{i \in \mathcal{B} : \bar{a}_{ik} > 0} \frac{\bar{b}_i}{\bar{a}_{ik}}$$

LEAVING VARIABLE

Hence, we can restrict our attention to those i 's for which \bar{a}_{ik} is positive. And for such an i , the value of x_k at which the expression becomes zero is

$$x_k = \frac{\bar{b}_i}{\bar{a}_{ik}}, \quad i \in \mathcal{B} : \bar{a}_{ik} > 0.$$

Since we do not want any of these to go negative, we must raise x_k only to the smallest of all of these values:

$$x_k = \min_{i \in \mathcal{B} : \bar{a}_{ik} > 0} \frac{\bar{b}_i}{\bar{a}_{ik}}$$

Therefore, the rule for selecting the leaving variable is:

pick l from $\{i \in \mathcal{B} : \bar{a}_{ik} > 0 \text{ and } \frac{\bar{b}_i}{\bar{a}_{ik}} \text{ is minimal}\}$

LEAVING VARIABLE

Hence, we can restrict our attention to those i 's for which \bar{a}_{ik} is positive. And for such an i , the value of x_k at which the expression becomes zero is

$$x_k = \frac{\bar{b}_i}{\bar{a}_{ik}}, \quad i \in \mathcal{B} : \bar{a}_{ik} > 0.$$

Since we do not want any of these to go negative, we must raise x_k only to the smallest of all of these values:

$$x_k = \min_{i \in \mathcal{B} : \bar{a}_{ik} > 0} \frac{\bar{b}_i}{\bar{a}_{ik}}$$

Therefore, the rule for selecting the leaving variable is:

pick l from $\{i \in \mathcal{B} : \bar{a}_{ik} > 0 \text{ and } \frac{\bar{b}_i}{\bar{a}_{ik}} \text{ is minimal}\}$

What special situation occurs if we have a choice regarding the leaving variable?

LEAVING VARIABLE

Hence, we can restrict our attention to those i 's for which \bar{a}_{ik} is positive. And for such an i , the value of x_k at which the expression becomes zero is

$$x_k = \frac{\bar{b}_i}{\bar{a}_{ik}}, \quad i \in \mathcal{B} : \bar{a}_{ik} > 0.$$

Since we do not want any of these to go negative, we must raise x_k only to the smallest of all of these values:

$$x_k = \min_{i \in \mathcal{B} : \bar{a}_{ik} > 0} \frac{\bar{b}_i}{\bar{a}_{ik}}$$

Therefore, the rule for selecting the leaving variable is:

pick l from $\{i \in \mathcal{B} : \bar{a}_{ik} > 0 \text{ and } \frac{\bar{b}_i}{\bar{a}_{ik}} \text{ is minimal}\}$

What special situation occurs if we have a choice regarding the leaving variable?

↪ We end up with a basic variable that is 0, a so-called *degeneracy*.

LEAVING VARIABLE

Hence, we can restrict our attention to those i 's for which \bar{a}_{ik} is positive. And for such an i , the value of x_k at which the expression becomes zero is

$$x_k = \frac{\bar{b}_i}{\bar{a}_{ik}}, \quad i \in \mathcal{B} : \bar{a}_{ik} > 0.$$

Since we do not want any of these to go negative, we must raise x_k only to the smallest of all of these values:

$$x_k = \min_{i \in \mathcal{B} : \bar{a}_{ik} > 0} \frac{\bar{b}_i}{\bar{a}_{ik}}$$

Therefore, the rule for selecting the leaving variable is:

pick l from $\{i \in \mathcal{B} : \bar{a}_{ik} > 0 \text{ and } \frac{\bar{b}_i}{\bar{a}_{ik}} \text{ is minimal}\}$

What special situation occurs if we have a choice regarding the leaving variable?

↪ We end up with a basic variable that is 0, a so-called *degeneracy*.

↪ This can cause problems! Can you think of any? We will deal with that in the next lecture!

PIVOTING

Once the *leaving basic* and *entering nonbasic* variables have been selected,

- the move from the current dictionary to the new dictionary involves appropriate row operations to achieve the *interchange*.
- In general, this means rearranging the defining equation of the leaving variable to make it define the entering variable instead, and substituting the new definition of the entering variable into all right-hand sides.
- This step from one dictionary to the next is called a *pivot*.

PIVOTING

Once the *leaving basic* and *entering nonbasic* variables have been selected,

- the move from the current dictionary to the new dictionary involves appropriate row operations to achieve the *interchange*.
- In general, this means rearranging the defining equation of the leaving variable to make it define the entering variable instead, and substituting the new definition of the entering variable into all right-hand sides.
- This step from one dictionary to the next is called a *pivot*.

In the algorithm, we usually pivot to improve our solution. What are the minimum requirements to do a pivot?

PIVOTING

Once the *leaving basic* and *entering nonbasic* variables have been selected,

- the move from the current dictionary to the new dictionary involves appropriate row operations to achieve the *interchange*.
- In general, this means rearranging the defining equation of the leaving variable to make it define the entering variable instead, and substituting the new definition of the entering variable into all right-hand sides.
- This step from one dictionary to the next is called a *pivot*.

In the algorithm, we usually pivot to improve our solution. What are the minimum requirements to do a pivot?

Actually, we only need the entering variable to occur with a non-zero coefficient in the defining equation of the leaving variable.

PIVOTING

Once the *leaving basic* and *entering nonbasic* variables have been selected,

- the move from the current dictionary to the new dictionary involves appropriate row operations to achieve the *interchange*.
- In general, this means rearranging the defining equation of the leaving variable to make it define the entering variable instead, and substituting the new definition of the entering variable into all right-hand sides.
- This step from one dictionary to the next is called a *pivot*.

In the algorithm, we usually pivot to improve our solution. What are the minimum requirements to do a pivot?

Actually, we only need the entering variable to occur with a non-zero coefficient in the defining equation of the leaving variable.

Of course, such general pivots might lead to infeasible dictionaries or make our solution worse.

PIVOTING

Once the *leaving basic* and *entering nonbasic* variables have been selected,

- the move from the current dictionary to the new dictionary involves appropriate row operations to achieve the *interchange*.
- In general, this means rearranging the defining equation of the leaving variable to make it define the entering variable instead, and substituting the new definition of the entering variable into all right-hand sides.
- This step from one dictionary to the next is called a *pivot*.

In the algorithm, we usually pivot to improve our solution. What are the minimum requirements to do a pivot?

Actually, we only need the entering variable to occur with a non-zero coefficient in the defining equation of the leaving variable.

Of course, such general pivots might lead to infeasible dictionaries or make our solution worse.

As mentioned, there is *often* more than one choice for the entering variable (and sometimes also for the leaving variable). Particular rules that make the choice *unambiguous* are called *pivot rules*.

SOME EXAMPLES FIRST

THE SIMPLEX ALGORITHM

INITIALIZATION/INFEASIBILITY

UNBOUNDEDNESS

GEOMETRY

NEW EXAMPLE

Consider the following example:

EXAMPLE

$$\begin{array}{ll}
 \max_x & -2x_1 - x_2 \\
 \text{s.t.} & -x_1 + x_2 \leq -1 \\
 & -x_1 - 2x_2 \leq -2 \\
 & x_2 \leq 1 \\
 & x_1, x_2 \geq 0
 \end{array}$$

↪ The initial dictionary is *not* feasible. Why?

NEW EXAMPLE

Consider the following example:

EXAMPLE

$$\begin{array}{ll}
 \max_x & -2x_1 - x_2 \\
 \text{s.t.} & -x_1 + x_2 \leq -1 \\
 & -x_1 - 2x_2 \leq -2 \\
 & x_2 \leq 1 \\
 & x_1, x_2 \geq 0
 \end{array}$$

↪ The initial dictionary is *not* feasible. Why?

↪ Up to now, we only considered problems for which the right-hand sides were all *non-negative*. This *ensured* that the *initial dictionary was feasible*. Now, we discuss what to do when this is not the case as the above example.

THE PROBLEM IN GENERAL

Given an LP:

$$\begin{aligned} \max_x \quad & \sum_{j=1}^n c_j x_j \\ \text{s.t.} \quad & \sum_{j=1}^n a_{ij} x_j \leq b_i \quad , \quad i = 1, 2, \dots, m \\ & x_j \geq 0 \quad , \quad j = 1, 2, \dots, n. \end{aligned}$$

The initial dictionary looks like

$$\begin{aligned} \zeta &= \sum_{j=1}^n c_j x_j \\ w_i &= b_i - \sum_{j=1}^n a_{ij} x_j, \quad i = 1, 2, \dots, m \end{aligned}$$

- The solution associated with this dictionary is obtained by setting: $x_j = 0$, $w_i = b_i$
- This solution is feasible if and only if all b_i 's are non-negative.

\rightsquigarrow *But what if they are not?*

AUXILIARY PROBLEM

We handle this difficulty by introducing **an auxiliary problem** for which

- (1) a feasible dictionary is *easy to find*, and
- (2) an optimal dictionary provides *a feasible dictionary for the original problem*,
- (3) or proves that no feasible solution exists.

The auxiliary problem is

AUXILIARY PROBLEM

We handle this difficulty by introducing an auxiliary problem for which

- (1) a feasible dictionary is *easy to find*, and
- (2) an optimal dictionary provides *a feasible dictionary for the original problem*,
- (3) or proves that no feasible solution exists.

The auxiliary problem is

$$\begin{aligned} \max_x \quad & -x_0 \\ \text{s.t.} \quad & \sum_{j=1}^n a_{ij}x_j - x_0 \leq b_i, \quad i = 1, 2, \dots, m \\ & x_j \geq 0, \quad j = 0, 1, 2, \dots, n. \end{aligned}$$

AUXILIARY PROBLEM

We handle this difficulty by introducing **an auxiliary problem** for which

- (1) a feasible dictionary is *easy to find*, and
- (2) an optimal dictionary provides *a feasible dictionary for the original problem*,
- (3) or proves that no feasible solution exists.

The auxiliary problem is

$$\begin{aligned} \max_x \quad & -x_0 \\ \text{s.t.} \quad & \sum_{j=1}^n a_{ij}x_j - x_0 \leq b_i, \quad i = 1, 2, \dots, m \\ & x_j \geq 0, \quad j = 0, 1, 2, \dots, n. \end{aligned}$$

↪ The auxiliary problem is *always feasible*:

Simply set $x_j = 0$ for $j = 1, \dots, n$, and then pick x_0 sufficiently large.

AUXILIARY PROBLEM

We handle this difficulty by introducing **an auxiliary problem** for which

- (1) a feasible dictionary is *easy to find*, and
- (2) an optimal dictionary provides *a feasible dictionary for the original problem*,
- (3) or proves that no feasible solution exists.

The auxiliary problem is

$$\begin{aligned} \max_x \quad & -x_0 \\ \text{s.t.} \quad & \sum_{j=1}^n a_{ij}x_j - x_0 \leq b_i, \quad i = 1, 2, \dots, m \\ & x_j \geq 0, \quad j = 0, 1, 2, \dots, n. \end{aligned}$$

↪ The auxiliary problem is *always feasible*:

Simply set $x_j = 0$ for $j = 1, \dots, n$, and then pick x_0 sufficiently large.

Note.

The original problem has a feasible solution iff the auxiliary problem has a feasible solution with $x_0 = 0$. In other words, the original problem has a feasible solution iff the optimal solution to the auxiliary problem has zero objective value.

FEASIBLE DICTIONARY

Even though the auxiliary problem clearly has feasible solutions, we have not yet shown that it has an easily obtained feasible dictionary. It is best to illustrate how to obtain a feasible dictionary with an example.

Consider again the example

$$\begin{array}{ll}
 \max_x & -2x_1 - x_2 \\
 \text{s.t.} & -x_1 + x_2 \leq -1 \\
 & -x_1 - 2x_2 \leq -2 \\
 & x_2 \leq 1 \\
 & x_1, x_2 \geq 0
 \end{array}$$

The auxiliary problem is

$$\begin{array}{ll}
 \max_x & -x_0 \\
 \text{s.t.} & -x_1 + x_2 - x_0 \leq -1 \\
 & -x_1 - 2x_2 - x_0 \leq -2 \\
 & x_2 - x_0 \leq 1 \\
 & x_1, x_2, x_0 \geq 0
 \end{array}$$

FEASIBLE DICTIONARY

Next, we introduce slack variables and write down an initial *infeasible* dictionary:

$$\begin{array}{rcllcl}
 \xi = & & & & -1 & x_0 \\
 \hline
 w_1 = & -1 & + & x_1 & - & x_2 & + & x_0 \\
 w_2 = & -2 & + & x_1 & + & 2x_2 & + & x_0 \\
 w_3 = & 1 & & & - & x_2 & + & x_0
 \end{array}$$

FEASIBLE DICTIONARY

Next, we introduce slack variables and write down an initial *infeasible* dictionary:

$$\begin{array}{rcllcl}
 \xi = & & & & -1 x_0 \\
 \hline
 w_1 = & -1 + & x_1 - & x_2 + & x_0 \\
 w_2 = & -2 + & x_1 + & 2x_2 + & x_0 \\
 w_3 = & 1 & - & x_2 + & x_0
 \end{array}$$

To turn it feasible, *all we need* is to do a pivot with variable x_0 entering and the *most infeasible* basic variable, w_2 , leaving. Why?

$$\begin{array}{rcllcl}
 \xi = & -2 + & 1x_1 + & 2x_2 - & 1w_2 \\
 \hline
 w_1 = & 1 & - & 3x_2 + & w_2 \\
 x_0 = & 2 - & x_1 - & 2x_2 + & w_2 \\
 w_3 = & 3 - & x_1 - & 3x_2 + & w_2
 \end{array}$$

FEASIBLE DICTIONARY

Next, we introduce slack variables and write down an initial *infeasible* dictionary:

$$\begin{array}{rcll}
 \xi = & & & -1 x_0 \\
 \hline
 w_1 = & -1 + & x_1 - & x_2 + & x_0 \\
 w_2 = & -2 + & x_1 + & 2x_2 + & x_0 \\
 w_3 = & 1 & - & x_2 + & x_0
 \end{array}$$

To turn it feasible, *all we need* is to do a pivot with variable x_0 entering and the *most infeasible* basic variable, w_2 , leaving. Why?

$$\begin{array}{rcll}
 \xi = & -2 + & 1x_1 + & 2x_2 - & 1w_2 \\
 \hline
 w_1 = & 1 & - & 3x_2 + & w_2 \\
 x_0 = & 2 - & x_1 - & 2x_2 + & w_2 \\
 w_3 = & 3 - & x_1 - & 3x_2 + & w_2
 \end{array}$$

↪ Note that we now have a feasible dictionary, so we can apply the simplex method as defined earlier in this chapter.

REDUCING INFEASIBILITY

Consider our feasible dictionary:

$$\begin{array}{rcllcl}
 \xi = & -2 + & 1 x_1 + & 2 x_2 - & 1 w_2 \\
 \hline
 w_1 = & 1 & - & 3x_2 + & w_2 \\
 x_0 = & 2 - & x_1 - & 2x_2 + & w_2 \\
 w_3 = & 3 - & x_1 - & 3x_2 + & w_2
 \end{array}$$

REDUCING INFEASIBILITY

Consider our feasible dictionary:

$$\begin{array}{rcllcl}
 \xi = & -2 + & 1 x_1 + & 2 x_2 - & 1w_2 \\
 \hline
 w_1 = & 1 & - & 3x_2 + & w_2 \\
 x_0 = & 2 - & x_1 - & 2x_2 + & w_2 \\
 w_3 = & 3 - & x_1 - & 3x_2 + & w_2
 \end{array}$$

We pick x_2 to enter and w_1 to leave the basis. We get

$$\begin{array}{rcllcl}
 \xi = & -1.33 + & 1 x_1 - & 0.67w_1 - & 0.33w_2 \\
 \hline
 x_2 = & 0.33 & - & 0.33w_1 + & 0.33w_2 \\
 x_0 = & 1.33 - & x_1 + & 0.67w_1 + & 0.33w_2 \\
 w_3 = & 2 - & x_1 + & w_1 &
 \end{array}$$

REDUCING INFEASIBILITY

Consider our feasible dictionary:

$$\begin{array}{rcllcl}
 \xi = & -2 + & 1 x_1 + & 2 x_2 - & 1w_2 \\
 \hline
 w_1 = & 1 & - & 3x_2 + & w_2 \\
 x_0 = & 2 - & x_1 - & 2x_2 + & w_2 \\
 w_3 = & 3 - & x_1 - & 3x_2 + & w_2
 \end{array}$$

We pick x_2 to enter and w_1 to leave the basis. We get

$$\begin{array}{rcllcl}
 \xi = & -1.33 + & 1 x_1 - & 0.67w_1 - & 0.33w_2 \\
 \hline
 x_2 = & 0.33 & - & 0.33w_1 + & 0.33w_2 \\
 x_0 = & 1.33 - & x_1 + & 0.67w_1 + & 0.33w_2 \\
 w_3 = & 2 - & x_1 + & w_1
 \end{array}$$

Now, for the second step, we pick x_1 to enter and x_0 to leave the basis.

REDUCING INFEASIBILITY

We get:

$$\begin{array}{rcccl}
 \xi = & & - & x_0 & \\
 \hline
 x_2 = & 0.33 & & & \\
 x_1 = & 1.33 - & x_0 + & 0.67w_1 + & 0.33w_2 \\
 w_3 = & 0.67 + & x_0 + & 0.33w_1 - & 0.33w_2
 \end{array}$$

REDUCING INFEASIBILITY

We get:

$$\begin{array}{rcllcl}
 \xi = & & - & x_0 & \\
 \hline
 x_2 = & 0.33 & & & \\
 x_1 = & 1.33 - & x_0 + & 0.67w_1 + & 0.33w_2 \\
 w_3 = & 0.67 + & x_0 + & 0.33w_1 - & 0.33w_2
 \end{array}$$

This dictionary is *optimal* for the auxiliary problem. Just note that

If optimal $\xi < 0$, the original LP is *infeasible*!

REDUCING INFEASIBILITY

We get:

$$\begin{array}{rcccl}
 \xi = & & - & x_0 & \\
 \hline
 x_2 = & 0.33 & & - & 0.33w_1 + 0.33w_2 \\
 x_1 = & 1.33 & - & x_0 + & 0.67w_1 + 0.33w_2 \\
 w_3 = & 0.67 & + & x_0 + & 0.33w_1 - 0.33w_2
 \end{array}$$

This dictionary is *optimal* for the auxiliary problem. Just note that

If optimal $\xi < 0$, the original LP is *infeasible*!

We now drop x_0 from the equations and *reintroduce the original objective function*:

$$\zeta = -2x_1 - x_2 = -3 - w_1 - w_2.$$

What did we do to get from the old definition of the objective to the new one?

REDUCING INFEASIBILITY

We get:

$$\begin{array}{rcccl}
 \xi = & & - & x_0 & \\
 \hline
 x_2 = & 0.33 & & - & 0.33w_1 + 0.33w_2 \\
 x_1 = & 1.33 & - & x_0 + & 0.67w_1 + 0.33w_2 \\
 w_3 = & 0.67 & + & x_0 + & 0.33w_1 - 0.33w_2
 \end{array}$$

This dictionary is *optimal* for the auxiliary problem. Just note that

If optimal $\xi < 0$, the original LP is *infeasible*!

We now drop x_0 from the equations and *reintroduce the original objective function*:

$$\zeta = -2x_1 - x_2 = -3 - w_1 - w_2.$$

What did we do to get from the old definition of the objective to the new one? Substitution!

REDUCING INFEASIBILITY

We get:

$$\begin{array}{rcllcl}
 \xi = & & - & x_0 & \\
 \hline
 x_2 = & 0.33 & & - & 0.33w_1 + & 0.33w_2 \\
 x_1 = & 1.33 & - & x_0 + & 0.67w_1 + & 0.33w_2 \\
 w_3 = & 0.67 & + & x_0 + & 0.33w_1 - & 0.33w_2
 \end{array}$$

This dictionary is *optimal* for the auxiliary problem. Just note that

If optimal $\xi < 0$, the original LP is *infeasible!*

We now drop x_0 from the equations and *reintroduce the original objective function*:

$$\zeta = -2x_1 - x_2 = -3 - w_1 - w_2.$$

What did we do to get from the old definition of the objective to the new one? Substitution!
Hence, the starting feasible dictionary for the *original problem* is

$$\begin{array}{rcllcl}
 \zeta = & -3 & - & & w_1 & - & w_2 \\
 \hline
 x_2 = & 0.33 & - & & 0.33w_1 & + & 0.33w_2 \\
 x_1 = & 1.33 & + & & 0.67w_1 & + & 0.33w_2 \\
 w_3 = & 0.67 & + & & 0.33w_1 & - & 0.33w_2
 \end{array}$$

REDUCING INFEASIBILITY

We get:

$$\begin{array}{rcccc} \xi = & & - & x_0 & \\ \hline x_2 = & 0.33 & & - & 0.33w_1 + 0.33w_2 \\ x_1 = & 1.33 & - & x_0 + & 0.67w_1 + 0.33w_2 \\ w_3 = & 0.67 & + & x_0 + & 0.33w_1 - 0.33w_2 \end{array}$$

This dictionary is *optimal* for the auxiliary problem. Just note that

If optimal $\xi < 0$, the original LP is *infeasible*!

We now drop x_0 from the equations and *reintroduce the original objective function*:

$$\zeta = -2x_1 - x_2 = -3 - w_1 - w_2.$$

What did we do to get from the old definition of the objective to the new one? Substitution!
Hence, the starting feasible dictionary for the *original problem* is

$$\begin{array}{rcccc} \zeta = & -3 & - & w_1 & - & w_2 \\ \hline x_2 = & 0.33 & - & 0.33w_1 & + & 0.33w_2 \\ x_1 = & 1.33 & + & 0.67w_1 & + & 0.33w_2 \\ w_3 = & 0.67 & + & 0.33w_1 & - & 0.33w_2 \end{array}$$

As it turns out, this dictionary is *optimal* for the *original problem* (since the coefficients of all the variables in the equation for ζ are negative), but we *cannot* expect to be this lucky in general.

TWO-PHASE SIMPLEX

↪ All we normally can expect is that the dictionary so obtained will be *feasible* for the original problem, at which point we continue to apply the simplex method until an optimal solution is reached.

↪ The process of solving the auxiliary problem to find an initial feasible solution is often referred to as **Phase I**, whereas the process of going from a feasible solution to an optimal solution is called **Phase II**. The overall algorithm is called **Two-Phase Simplex Algorithm**.

SOME EXAMPLES FIRST

THE SIMPLEX ALGORITHM

INITIALIZATION/INFEASIBILITY

UNBOUNDEDNESS

GEOMETRY

UNBOUNDED EXAMPLE

Consider the following dictionary:

$$\begin{array}{rcllcl}
 \zeta = & 0 + & 2x_1 - & x_2 + & 1x_3 \\
 \hline
 w_1 = & 4 + & 5x_1 - & 3x_2 + & x_3 \\
 w_2 = & 10 + & 1x_1 + & 5x_2 - & 2x_3 \\
 w_3 = & 7 + & & 4x_2 - & 3x_3 \\
 w_4 = & 6 + & 2x_1 + & 2x_2 - & 4x_3 \\
 w_5 = & 6 + & 3x_1 + & & 3x_3
 \end{array}$$

UNBOUNDED EXAMPLE

Consider the following dictionary:

$$\begin{array}{rcllcl}
 \zeta = & 0 + & 2x_1 - & x_2 + & 1x_3 \\
 \hline
 w_1 = & 4 + & 5x_1 - & 3x_2 + & x_3 \\
 w_2 = & 10 + & 1x_1 + & 5x_2 - & 2x_3 \\
 w_3 = & 7 + & & 4x_2 - & 3x_3 \\
 w_4 = & 6 + & 2x_1 + & 2x_2 - & 4x_3 \\
 w_5 = & 6 + & 3x_1 + & & 3x_3
 \end{array}$$

– x_1 could be increased to improve ζ

UNBOUNDED EXAMPLE

Consider the following dictionary:

$$\begin{array}{rcllcl}
 \zeta = & 0 + & 2x_1 - & x_2 + & 1x_3 \\
 \hline
 w_1 = & 4 + & 5x_1 - & 3x_2 + & x_3 \\
 w_2 = & 10 + & 1x_1 + & 5x_2 - & 2x_3 \\
 w_3 = & 7 + & & 4x_2 - & 3x_3 \\
 w_4 = & 6 + & 2x_1 + & 2x_2 - & 4x_3 \\
 w_5 = & 6 + & 3x_1 + & & 3x_3
 \end{array}$$

- x_1 could be increased to improve ζ
- Which basic variable decreases to 0 first?

UNBOUNDED EXAMPLE

Consider the following dictionary:

$$\begin{array}{rcllcl}
 \zeta = & 0 + & 2x_1 - & x_2 + & 1x_3 \\
 \hline
 w_1 = & 4 + & 5x_1 - & 3x_2 + & x_3 \\
 w_2 = & 10 + & 1x_1 + & 5x_2 - & 2x_3 \\
 w_3 = & 7 + & & 4x_2 - & 3x_3 \\
 w_4 = & 6 + & 2x_1 + & 2x_2 - & 4x_3 \\
 w_5 = & 6 + & 3x_1 + & & 3x_3
 \end{array}$$

- x_1 could be increased to improve ζ
- Which basic variable decreases to 0 first?
- None of the basic variables will decrease. x_1 can grow without bound, ζ along with it.

UNBOUNDED EXAMPLE

Consider the following dictionary:

$$\begin{array}{rcllcl}
 \zeta = & 0 + & 2x_1 - & x_2 + & 1x_3 \\
 \hline
 w_1 = & 4 + & 5x_1 - & 3x_2 + & x_3 \\
 w_2 = & 10 + & 1x_1 + & 5x_2 - & 2x_3 \\
 w_3 = & 7 + & & 4x_2 - & 3x_3 \\
 w_4 = & 6 + & 2x_1 + & 2x_2 - & 4x_3 \\
 w_5 = & 6 + & 3x_1 + & & 3x_3
 \end{array}$$

- x_1 could be increased to improve ζ
- Which basic variable decreases to 0 first?
- None of the basic variables will decrease. x_1 can grow without bound, ζ along with it.

Unboundedness occurs!

UNBOUNDEDNESS

Note.

Given a feasible dictionary, unboundedness occurs when there exists a non-basic variable with positive coefficient in the objective function whose increase is not bounded by any of the existing basic variables.

UNBOUNDEDNESS

Note.

Given a feasible dictionary, unboundedness occurs when there exists a non-basic variable with positive coefficient in the objective function whose increase is not bounded by any of the existing basic variables.

↔ As the non-basic variable goes up, the objective function increases without bound.

UNBOUNDEDNESS

Note.

Given a feasible dictionary, unboundedness occurs when there exists a non-basic variable with positive coefficient in the objective function whose increase is not bounded by any of the existing basic variables.

↪ As the non-basic variable goes up, the objective function increases without bound.

↪ Going back to the rule for selecting the leaving variable:

pick l from $\{i \in \mathcal{B} : \bar{a}_{ik} > 0 \text{ and } \frac{\bar{b}_i}{\bar{a}_{ik}} \text{ is minimal}\}$

unboundedness, will happen when $\forall i \in \mathcal{B} : \bar{a}_{ik} \leq 0$.

ANOTHER EXAMPLE

As another example consider the following dictionary

$$\begin{array}{rcll}
 \zeta & = & 5 + & \boxed{1} x_3 - & 1x_1 \\
 \hline
 x_2 & = & 5 + & 2x_3 - & 3x_1 \\
 x_4 & = & 7 & - & 4x_1 \\
 x_5 & = & & & x_1
 \end{array}$$

We have: $k = 3$, $\mathcal{B} = \{2, 4, 5\}$ and

$$\bar{a}_{23} = -2, \bar{a}_{43} = 0, \bar{a}_{53} = 0$$

all non-positive.

Unboundedness occurs!

SOME EXAMPLES FIRST

THE SIMPLEX ALGORITHM

INITIALIZATION/INFEASIBILITY

UNBOUNDEDNESS

GEOMETRY

When the number of variables in a linear programming problem is *three* or *less*,
 → we can graph the set of feasible solutions
 → we can also graph the level sets of the objective function.

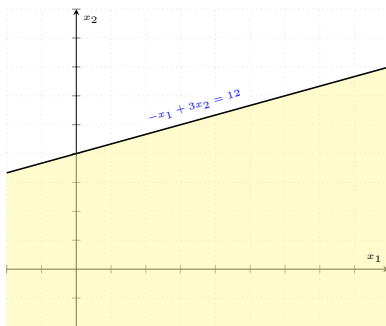
This way, finding the the optimal solution on this picture is usually trivial.
 To illustrate, consider the following problem:

$$\begin{array}{rcll}
 \max_x & + 3x_1 & + 2x_2 & \\
 \text{s.t.} & - x_1 & + 3x_2 & \leq 12 \\
 & + x_1 & + x_2 & \leq 8 \\
 & + 2x_1 & - x_2 & \leq 10 \\
 & & & x_1, x_2 \geq 0
 \end{array}$$

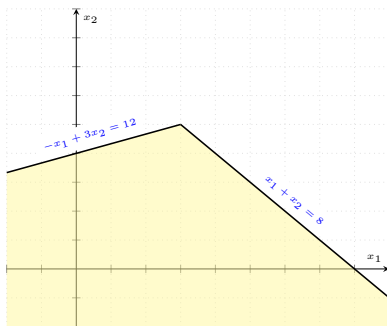
Each constraint (including the non-negativity constraints on the variables) is a *half-plane*.

↪ These half-planes can be determined by first graphing the equation one obtains by replacing the inequality with an *equality* and then check some specific point.

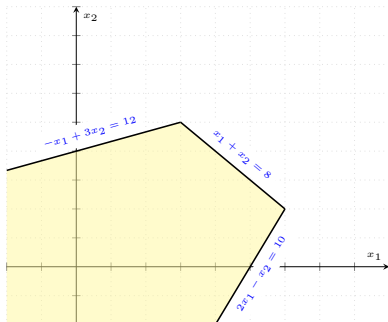
↪ The set of feasible solutions is just the *intersection* of these half-planes.



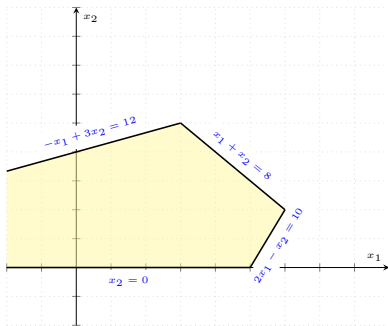
$$(x_1, x_2) : -x_1 + 3x_2 \leq 12$$



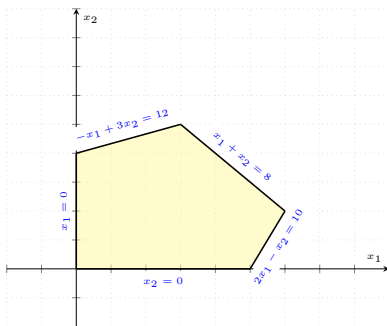
$$(x_1, x_2) : \begin{cases} -x_1 + 3x_2 \leq 12 \\ +x_1 - x_2 \leq 8 \end{cases}$$



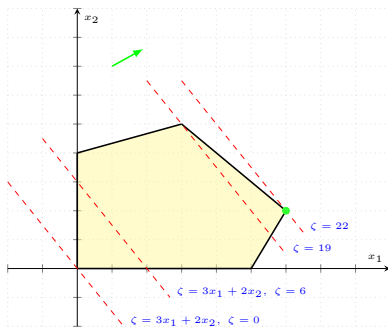
$$(x_1, x_2) : \begin{cases} -x_1 & + & 3x_2 & \leq & 12 \\ +x_1 & - & x_2 & \leq & 8 \\ +2x_1 & - & x_2 & \leq & 10 \end{cases}$$

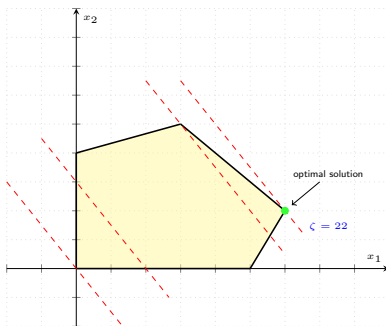


$$(x_1, x_2) : \begin{cases} -x_1 & + & 3x_2 & \leq & 12 \\ +x_1 & - & x_2 & \leq & 8 \\ +2x_1 & - & x_2 & \leq & 10 \\ & & x_2 & \geq & 0 \end{cases}$$



$$(x_1, x_2) : \begin{cases} -x_1 & + & 3x_2 & \leq & 12 \\ +x_1 & - & x_2 & \leq & 8 \\ +2x_1 & - & x_2 & \leq & 10 \\ & & x_2 & \geq & 0 \\ x_1 & & & \geq & 0 \end{cases}$$

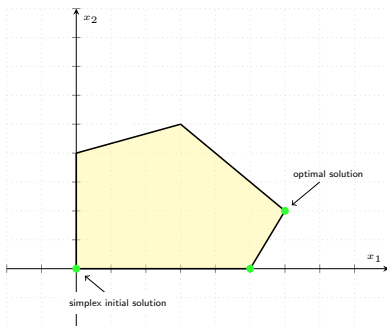




Observation.

Algorithms of this type do exist but in *higher dimensions* the algebra required to implement such an algorithm gets quite complicated.

↪ It turns out that the *simplex method* is algebraically much simpler and, on average performs well.



For the problem at hand:

↪ the simplex method starts at $(0,0)$ and jumps to adjacent vertices (green dots) of the feasible set until it finds a vertex that is an optimal solution. Starting at $(0,0)$, it only takes two simplex pivots to get to the optimal solution.