# Linear Programming 

[V. Ch2]: The Simplex Method

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## SOME EXAMPLES FIRST

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## The Simplex Algorithm

## INITIALIZATION / INFEASIBILITY

UNBOUNDEDNESS

GEOMETRY

## Simplex Algorithm

In this chapter, we are going to learn a method to solve general linear programs. The method, called Simplex algorithm, will be developed for a general linear program (LP) in standard form.

## Simplex Algorithm

In this chapter, we are going to learn a method to solve general linear programs. The method, called Simplex algorithm, will be developed for a general linear program (LP) in standard form.

Consider a simple example:
EXAMPLE

$$
\begin{array}{rcrl}
\max _{x} & 5 x_{1}+4 x_{2}+3 x_{3} & \\
\text { s.t. } & 2 x_{1}+3 x_{2}+ & x_{3} & \leq 5 \\
& 4 x_{1}+ & x_{2}+2 x_{3} & \leq 11 \\
& 3 x_{1}+4 x_{2}+ & 2 x_{3} & \leq 8 \\
& x_{1}, & x_{2}, & x_{3}
\end{array} \frac{\geq 0}{}
$$

## EQUALITIES AND SLACKS

Start by adding the so-called slack variables and convert inequality constraints to equality ones.

For each of the less-than inequalities: Introduce a slack variable that represents the difference between the right-hand side and the left-hand side.
$\rightsquigarrow \quad$ Introducing slack variable $w_{1}$

$$
2 x_{1}+3 x_{2}+x_{3} \leq 5 \quad \Longleftrightarrow \quad w_{1}=5-2 x_{1}-3 x_{2}-x_{3}, \quad w_{1} \geq 0
$$

$\rightsquigarrow \quad$ Introducing $w_{2}$

$$
4 x_{1}+x_{2}+2 x_{3} \leq 11 \quad \Longleftrightarrow \quad w_{2}=11-4 x_{1}-x_{2}-2 x_{3}, \quad w_{2} \geq 0
$$

$\rightsquigarrow$ Introducing $w_{3}$

$$
3 x_{1}+4 x_{2}+2 x_{3} \leq 8 \quad \Longleftrightarrow \quad w_{3}=8-3 x_{1}-4 x_{2}-2 x_{3}, \quad w_{3} \geq 0
$$

## EQUALITIES AND SLACKS

We get the following equivalent LP

$$
\begin{array}{ccccr}
\max _{x} & \zeta= & 5 x_{1}+ & 4 x_{2}+ & 3 x_{3} \\
\text { s.t. } & w_{1} & = & 5- & 2 x_{1}- \\
& w_{2} & = & 3 x_{2}- & x_{3} \\
& w_{3} & =8- & 4 x_{1}- & x_{2}- \\
& & 2 x_{3} \\
& x_{1}, x_{2}, x_{3}, w_{1}, w_{2}, w_{3} \geq 0 & 4 x_{2}- & 2 x_{3} \\
\end{array}
$$

The simplex method is an iterative process in which:
$\rightsquigarrow$ we start with a less-than-optimal solution $\left(\dot{x}_{1}, \dot{x}_{2}, \cdots, \dot{w}_{3}\right)$ that satisfies the equations and non-negativities and then

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$\rightsquigarrow$ we look for a new solution $\left(\bar{x}_{1}, \bar{x}_{2}, \cdots, \bar{w}_{3}\right)$, which is better in the sense that it has a larger objective function value:

$$
5 \bar{x}_{1}+4 \bar{x}_{2}+3 \bar{x}_{3}>5 \dot{x}_{1}+4 \dot{x}_{2}+3 \dot{x}_{3}
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$$

$\rightsquigarrow$ We continue this process until we arrive at a solution that cannot be improved.
This final solution is then an optimal solution.

## SOME EXAMPLES FIRST

## INITIAL SOLUTION

Consider our example problem.

$$
\begin{array}{lrrrr}
w_{1}= & 5- & 2 x_{1}- & 3 x_{2}- & x_{3} \\
w_{2}= & 11- & 4 x_{1}- & x_{2}- & 2 x_{3} \\
w_{3}= & 8- & 3 x_{1}- & 4 x_{2}- & 2 x_{3}
\end{array}
$$

To start the iterative process, we need an initial feasible solution.

## Initial Solution

Consider our example problem.

$$
\begin{array}{rrrrr}
w_{1}= & 5- & 2 x_{1}- & 3 x_{2}- & x_{3} \\
w_{2}= & 11- & 4 x_{1}- & x_{2}- & 2 x_{3} \\
w_{3}= & 8- & 3 x_{1}- & 4 x_{2}- & 2 x_{3}
\end{array}
$$

To start the iterative process, we need an initial feasible solution.

Simply set all the original variables to zero:

$$
x_{1}=0, \quad x_{2}=0, \quad x_{3}=0
$$

Now, use the equations to determine the slack variables:

$$
w_{1}=5, \quad w_{2}=11, \quad w_{3}=8
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## InITIAL SOLUTION

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To start the iterative process, we need an initial feasible solution.

Simply set all the original variables to zero:

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$$

Now, use the equations to determine the slack variables:

$$
w_{1}=5, \quad w_{2}=11, \quad w_{3}=8
$$

Luckily, we found a feasible solution:

$$
\left(\dot{x}_{1}, \dot{x}_{2}, \dot{x}_{3}, \dot{w}_{1}, \dot{w}_{2}, \dot{w}_{3}\right)=(0,0,0,5,11,8)
$$

with objective function value $\zeta=0$.

## SOME EXAMPLES FIRST

## Solution Improvement

We now ask whether this solution can be improved.

$$
\begin{array}{ccccc}
\underset{x}{\max } & \zeta= & 0+5 x_{1}+ & 4 x_{2}+ & 3 x_{3} \\
\text { s.t. } & w_{1} & =5-2 x_{1}-3 x_{2}- & x_{3} \\
& w_{2}= & 11-44 x_{1}-3 x_{2}- & 2 x_{3} \\
& w_{3}= & 8-3 x_{1}-4 x_{2}- & 2 x_{3} \\
& x_{1}, x_{2}, x_{3}, w_{1}, w_{2}, w_{3} \geq 0
\end{array}
$$

## SOME EXAMPLES FIRST

## SOLUTION IMPROVEMENT

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& w_{3}= & 2 x_{3} \\
& x_{1}, x_{2}, x_{3}, w_{1}, w_{2}, w_{3} \geq 0
\end{array}
$$

Observation.
Since the coefficient of $x_{1}$ in the objective function is positive, if we increase the value of $x_{1}$ from zero to some positive value, we will increase $\zeta$.

## SOLUTION IMPROVEMENT

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$$
\begin{array}{ccccr}
\underset{x}{\max } & \zeta= & 0+ & 5 x_{1}+ & 4 x_{2}+ \\
\text { s.t. } & w_{1}= & 3 x_{3} \\
& w_{2}= & 21- & 2 x_{1}- & 3 x_{2}- \\
& w_{3}= & x_{3} \\
& x_{1}, x_{2}, x_{3}, w_{1}, w_{2}, w_{3} \geq 0 & 2 x_{3} \\
& 3 x_{1}-4 x_{2}- & 2 x_{3} \\
&
\end{array}
$$

Observation.
Since the coefficient of $x_{1}$ in the objective function is positive, if we increase the value of $x_{1}$ from zero to some positive value, we will increase $\zeta$.

## Observation.

As we change $x_{1}$ 's value, the values of the slack variables will also change. We must make sure that we do not let any of them go negative.

## Ensuring Non-NEGAtivity

| $\max _{x}$ | $\zeta=$ | $0+$ | $5 x_{1}+$ | $4 x_{2}+$ |
| :---: | :---: | :---: | :---: | ---: |
| s.t. | $w_{1}=$ | $3 x_{3}$ |  |  |
|  | $w_{2}=$ | $11-2 x_{1}-$ | $3 x_{2}-$ | $x_{3}$ |
|  | $w_{3}=$ | $8-3 x_{1}-3 x_{2}-$ | $2 x_{3}$ |  |
|  | $x_{1}, x_{2}, x_{3}, w_{1}, w_{2}, w_{3} \geq 0$ |  |  |  |

## Ensuring Non-NEGATIVIty

$$
\begin{array}{cccc}
\underset{x}{\max } & \zeta= & 0+5 x_{1}+ & 4 x_{2}+ \\
\text { s.t. } & w_{1} & =5 x_{3} \\
& w_{2}= & 11-2 x_{1}-3 x_{2}- & 4 x_{1}- \\
& w_{3} & =8-3 x_{2}- & 2 x_{3} \\
& x_{1}, x_{2}, x_{3}, w_{1}, w_{2}, w_{3} \geq 0
\end{array}
$$

$x_{2}$ and $x_{3}$ are currently set to 0 , we see that

$$
w_{1}=5-2 x_{1}
$$

and so keeping $w_{1}$ non-negative imposes

$$
w_{1} \geq 0 \Longleftrightarrow 5-2 x_{1} \geq 0 \Longleftrightarrow x_{1} \leq \frac{5}{2}
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$\rightsquigarrow \quad$ Non-negativity of $w_{2}$ imposes the bound that $x_{1} \leq \frac{11}{4}$.
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$\rightsquigarrow \quad$ Non-negativity of $w_{3}$ imposes the bound that $x_{1} \leq \frac{8}{3}$.
Since all of these non-negativity conditions must be met, we see that $x_{1}$ cannot be made larger than the smallest of these bounds: $x_{1} \leq \frac{5}{2}$.

Now we can be sure raising $x_{1}$ up to $\frac{5}{2}$ will not destroy non-negativity of variables.

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Our new solution then is

$$
\left(\bar{x}_{1}, \bar{x}_{2}, \bar{x}_{3}, \bar{w}_{1}, \bar{w}_{2}, \bar{w}_{3}\right)=\left(\frac{5}{2}, 0,0,0,1, \frac{1}{2}\right)
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with objective function value

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We found an improved solution!

## SOME EXAMPLES FIRST

## RECAPITULATION

Lets capture what we have done up to now.

- We considered the following special layout

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- Then, we used the layout to compute maximum possible increase in $x_{1}$ and thus improved the objective function while keeping variables on the left non-negative. This way, we constructed a new improved feasible solution.


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Only this easy because of the special layout!

## SOME EXAMPLES FIRST

## Continuing

But how to proceed?

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## Observation.

What made the first step easy was the fact that we had one group of variables that were initially zero and we had the rest explicitly expressed in terms of these.

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w_{3}= & 8- & 3 x_{1}- & 4 x_{2}- & 2 x_{3}
\end{array}
$$

- This special layout is called a dictionary.

In a dictionary, objective and variables on the left are defined by variables on the right.

- Dependent variables (on the left) are called basic variables.
- Independent variables (on the right) are called nonbasic variables.
- Setting variables on the right to zero and reading off the values of the variables on the left gives us a dictionary solution.

But how to proceed?
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Observation.
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Lets rewrite $w_{1}$ 's defining equation as

$$
w_{1}=5-2 x_{1}-3 x_{2}-x_{3} \Longleftrightarrow x_{1}=\frac{5}{2}-\frac{1}{2} w_{1}-\frac{3}{2} x_{2}-\frac{1}{2} x_{3}
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$$

Now, use the r.h.s. to describe $w_{2}, w_{3}$ and $\zeta$ only with the new set of independent variables: $w_{1}, x_{2}$ and $x_{3}$ as

$$
\begin{array}{rrrrr}
\zeta= & 12.5- & 2.5 w_{1}- & 3.5 x_{2}+ & 0.5 x_{3} \\
\hline x_{1}= & 2.5- & 0.5 w_{1}- & 1.5 x_{2}- & 0.5 x_{3} \\
w_{2}= & 1+ & 2 w_{1}+ & 5 x_{2} & \\
w_{3}= & 0.5+ & 1.5 w_{1}+ & 0.5 x_{2}- & 0.5 x_{3}
\end{array}
$$

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\begin{array}{rrrrr}
\zeta= & 12.5- & 2.5 w_{1}- & 3.5 x_{2}+ & 0.5 x_{3} \\
\hline x_{1}= & 2.5- & 0.5 w_{1}- & 1.5 x_{2}- & 0.5 x_{3} \\
w_{2}= & 1+ & 2 w_{1}+ & 5 x_{2} & \\
w_{3}= & 0.5+ & 1.5 w_{1}+ & 0.5 x_{2}- & 0.5 x_{3}
\end{array}
$$

## Note.

We can recover our current solution by setting the independent (non-basic) variables to zero and using the equations to read off the values for the dependent (basic) variables.

## Next Improvement

Having the current (dictionary) solution and its corresponding dictionary, we can look for any further improvement.

$$
\begin{array}{rrrrr}
\zeta= & 12.5- & 2.5 w_{1}- & 3.5 x_{2}+ & 0.5 x_{3} \\
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| $\zeta=$ | $12.5-$ | $2.5 w_{1}-$ | $3.5 x_{2}+$ | $0.5 x_{3}$ |
| ---: | ---: | ---: | ---: | ---: |
| $x_{1}=$ | $2.5-$ | $0.5 w_{1}-$ | $1.5 x_{2}-$ | $0.5 x_{3}$ |
| $w_{2}=$ | $1+$ | $2 w_{1}+$ | $5 x_{2}$ |  |
| $w_{3}=$ | $0.5+$ | $1.5 w_{1}+$ | $0.5 x_{2}-$ | $0.5 x_{3}$ |

Now $x_{3}$ is the only variable with a positive coefficient.

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w_{2}= & 1+ & 2 w_{1}+ & 5 x_{2} & \\
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\end{array}
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Again, we need to determine how much $x_{3}$ can be increased without violating the requirement that all the dependent variables remain nonnegative.

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Now $x_{3}$ is the only variable with a positive coefficient.
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This time, we see that the equation for $w_{2}$ is not affected by changes in $x_{3}$, but the equations for $x_{1}$ and $w_{3}$ do impose bounds, namely $x_{3} \leq 5$ and $x_{3} \leq 1$, respectively.

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| ---: | ---: | ---: | ---: | ---: |
| $x_{1}=$ | $2.5-$ | $0.5 w_{1}-$ | $1.5 x_{2}-$ | $0.5 x_{3}$ |
| $w_{2}$ | $=$ | $1+$ | $2 w_{1}+$ | $5 x_{2}$ |
| $w_{3}=$ | $0.5+$ | $1.5 w_{1}+$ | $0.5 x_{2}-$ | $0.5 x_{3}$ |

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$\rightarrow x_{3}$ could be increased up to 1 .

## Next Improvement

Set $x_{3}=1$ and re-compute dependent (basic) variable values according to the defining equations:

$$
\begin{array}{rlr}
x_{1} & =2.5-0.5 x_{3} \\
w_{2} & =1 & \\
w_{3} & =0.5-0.5 x_{3}
\end{array}
$$

we get

$$
x_{1}=2, \quad w_{2}=1, \quad w_{3}=0 .
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Our new solution then is

$$
\left(\bar{x}_{1}, \bar{x}_{2}, \bar{x}_{3}, \bar{w}_{1}, \bar{w}_{2}, \bar{w}_{3}\right)=(2,0,1,0,1,0)
$$

with objective function value

$$
\zeta=5 \bar{x}_{1}+4 \bar{x}_{2}+3 \bar{x}_{3}=13 .
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$$

We found an improved solution!

## SOME EXAMPLES FIRST

## Retaining the Dictionary

In order to retain a dictionary layout for this solution, use $w_{2}$ 's defining equation and re-write it as

$$
w_{3}=0.5+1.5 w_{1}+0.5 x_{2}-0.5 x_{3} \Longleftrightarrow x_{3}=1+3 w_{1}+x_{2}-2 w_{3} .
$$

Now, use the right-hand side to describe $x_{1}, w_{2}$ and $\zeta$ only with the new set of independent variables: $w_{1}, x_{2}$ and $w_{3}$ as

$$
\begin{array}{rlrlrl}
\zeta= & 13- & w_{1}- & 3 x_{2}- & w_{3} \\
\hline x_{1}= & 2- & 2 w_{1}- & 2 x_{2}+ & w_{3} \\
w_{2} & = & 1+ & 2 w_{1}+ & 5 x_{2} & \\
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Note.
There is no independent variable for which an increase in its value would produce a corresponding increase in $\zeta$ and the algorithm stops.

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w_{2}= & 1+ & 2 w_{1}+ & 5 x_{2} & \\
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x_{3}= & 1+ & 3 w_{1}+ & x_{2}- & 2 w_{3}
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$$
\zeta=13-w_{1}-3 x_{2}-w_{3}
$$

by equivalence-preserving steps using only the constraints of our linear program!

